

COUNCIL *on*  
FOREIGN  
RELATIONS

Annual Report

2008

# Annual Report

## July 1, 2007 – June 30, 2008

### Council on Foreign Relations

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### Officers and Directors, 2008–2009

#### OFFICERS

Carla A. Hills  
*Co-Chairman*

Robert E. Rubin  
*Co-Chairman*

Richard E. Salomon  
*Vice Chairman*

Richard N. Haass  
*President*

Janice L. Murray  
*Senior Vice President, Treasurer,  
 and Chief Operating Officer*

David Kellogg  
*Senior Vice President and Publisher*

Nancy D. Bodurtha  
*Vice President, Meetings*

Irina A. Faskianos  
*Vice President, National Program  
 and Outreach*

Suzanne E. Helm  
*Vice President, Development*

Kay King  
*Vice President, Washington Program*

L. Camille Massey  
*Vice President, Membership,  
 Fellowship, and Corporate Affairs*

Gary Samore  
*Vice President, Director of Studies,*  
*Maurice R. Greenberg Chair*

Lisa Shields  
*Vice President, Communications  
 and Marketing*

Lilith V. Gusts  
*Secretary*

#### DIRECTORS

##### Term Expiring 2009

Madeleine K. Albright  
 Richard N. Foster  
 Maurice R. Greenberg  
 Henry R. Kravis  
 Joseph S. Nye Jr.  
 James W. Owens  
 Fareed Zakaria

##### Term Expiring 2010

Peter Ackerman  
 Charlene Barshefsky  
 Stephen W. Bosworth  
 Tom Brokaw  
 Frank J. Cauftid  
 Ronald L. Olson  
 David M. Rubenstein

##### Term Expiring 2011

Henry S. Bienen  
 Ann M. Fudge  
 Richard C. Holbrooke  
 Colin L. Powell  
 Joan E. Spero  
 Vin Weber  
 Christine Todd  
 Whitman

##### Term Expiring 2012

Fouad Ajami  
 Sylvia Mathews Burwell  
 Kenneth M. Dabstein  
 Stephen Friedman  
 Carla A. Hills  
 Jami Miscik  
 Robert E. Rubin

##### Term Expiring 2013

Alan S. Blinder  
 J. Tomilson Hill  
 Alberto Ibarguen  
 Shirley Ann Jackson  
 George E. Kupp  
 Richard E. Salomon  
 Anne-Marie Slaughter

##### Richard N. Haass *ex officio*

#### OFFICERS AND DIRECTORS, EMERITUS & HONORARY

Leslie H. Gelb  
*President Emeritus*

Maurice R. Greenberg  
*Honorary Vice Chairman*

Charles McC. Mathias Jr.  
*Director Emeritus*

Peter G. Peterson  
*Chairman Emeritus*

David Rockefeller  
*Honorary Chairman*

Robert A. Scalapino  
*Director Emeritus*

Note: This list of Officers and Directors is current as of July 1, 2008. A historical roster of Directors and Officers can be found on pages 78-79.

# Historical Roster of Directors and Officers

Isaiah Bowman	1921-50	Hedley Donovan	1969-79	James D. Robinson III	1988-91	Ronald L. Olson	2002-
Archibald Cary Coolidge	1921-28	Najeeb E. Halaby	1970-72	Strobe Talbott	1988-93	Thomas R. Pickering	2002-2007
Paul D. Cravath	1921-40	Bayless Manning	1971-77	John L. Clendenin	1989-94	Jeffrey L. Bewkes	2002-2006
John W. Davis	1921-55	W. Michael Blumenthal	1972-77, 1979-84	William S. Cohen	1989-97	Helene D. Gayle	2003-2008
Norman H. Davis	1921-44	Zbigniew Brzezinski	1972-77	Joshua Lederberg	1989-98	Richard N. Haass	2003-
Stephen P. Duggan	1921-50	Elizabeth Drew	1972-77	John S. Reed	1989-92	Richard E. Salomon	2003-
John H. Finley	1921-29	George S. Franklin	1972-83	Alice M. Rivlin	1989-92	Anne-Marie Slaughter	2003-
Edwin F. Gay	1921-45	Marshall D. Shulman	1972-77	William J. Crowe Jr.	1990-93	Madeleine K. Albright	2004-
David F. Houston	1921-27	Martha Redfield	1972-77	Thomas R. Donahue	1990-2001	Richard N. Foster	2004-
Otto H. Kahn	1921-34	Wallace	1972-82	Richard C. Holbrooke	1991-93, 1996-99, 2001-	Joseph S. Nye Jr.	2004-
Frank L. Polk	1921-43	Paul C. Warnke	1972-77			Fareed Zakaria	2004-
Whitney H. Shepardson	1921-66	William R. Peterson	1973-83, 1984-2007	Robert D. Hormats	1991-2004	Peter Ackerman	2005-
William R. Shepherd	1921-27	Robert O. Anderson	1974-80	John E. Bryson	1992-2002	Charlene Barshefsky	2005-
Paul M. Warburg	1921-32	Edward K. Hamilton	1974-83	Maurice R. Greenberg	1992-2002, 2004-	Stephen W. Bosworth	2005-
George W. Wickersham	1921-36	Harry C. McPherson Jr.	1974-77	Karen N. Horn	1992-95	Tom Brokaw	2005-
Allen W. Dulles	1927-69	Elliot L. Richardson	1974-75	James R. Houghton	1992-96	David M. Rubenstein	2005-
Russell C. Leffingwell	1927-60	Franklin Hall Williams	1975-83	Charlayne Hunter-Gault	1992-98	Frank Cautfield	2006-
George O. May	1927-53	Nicholas deB.	1975-86	Kenneth W. Dam	1992-2001	Ann Fudge	2006-
Wesley C. Mitchell	1927-34	Katzenbach	1975-86	Donna E. Shalala	1992-93	Alberro Ibaragien	2006-
Owen D. Young	1927-40	Paul A. Volcker	1975-79, 1988-99	Alton Frye	1993	Henry R. Kravis	2006-
Hamilton Fish Armstrong	1928-72	Theodore M. Hesburgh	1976-85	Richard N. Cooper	1993-94	James Owens	2006-
Charles P. Howland	1929-31	Lane Kirkland	1976-85	Rita E. Hauser	1993-97	Colin M. Powell	2006-
Walter Lippmann	1932-37	George H.W. Bush	1977-79	E. Gerald Corrigan	1993-95	Christine Todd Whitman	2006-
Clarence M. Woolley	1932-35	Lloyd N. Cutler	1977-79	Leslie H. Gelb	1993-2001, 2002-2003	Sylvia Mathews Burwell	2007-
Frank Altschul	1934-72	Philip L. Geyelin	1977-87	Paul A. Allaire	1993-2002	Stephen Friedman	2007-
Philip C. Jessup	1934-42	Henry A. Kissinger	1977-81	Robert E. Allen	1993-96	Jamli Miasic	2007-
Harold W. Dodds	1935-43	Winston Lord	1977-85	Theodore C. Sorensen	1993-2004	Alan S. Blinder	2008-
Leon Fraser	1936-45	Stephen Stamas	1977-89	Garrick Utley	1993-2003	J. Tomilson Hill	2008-
John H. Williams	1937-64	Marina v.N. Whitman	1977-87	Carla A. Hills	1994	Shirley Ann Jackson	2008-
Lewis W. Douglas	1940-64	C. Peter McCollough	1978-87	Helen L. Kaplan	1994	George E. Rupp	2008-
Edward Warner	1940-49	Richard L. Gelb	1979-88	Frank G. Zarb	1994-96	CHAIRMEN	
Clarence E. Hunter	1942-53	Graham T. Allison Jr.	1979-88	Robert B. Zoellick	1994-2001	OF THE BOARD	
Myron C. Taylor	1943-59	William D. Ruckelshaus	1979-83	Les Aspin	1995	Russell C. Leffingwell	1946-53
Henry M. Wriston	1943-67	James F. Hoge Jr.	1980-84	Mario L. Baeza	1995-2001	John J. McCloy	1953-70
Thomas K. Finletter	1944-67	William D. Rogers	1980-82	Peggy Dulany	1995-2003	David Rockefeller	1970-85
William A.M. Burden	1945-74	Walker B. Wriston	1980-82	Jessica P. Einhorn	1995-2005	Peter G. Peterson	1985-2007
Walter H. Mallory	1945-68	Lewis T. Preston	1981-88	William J. McDonough	1995-2004	Carla A. Hills	
Philip D. Reed	1945-69	Warren Christopher	1982-91	Frank Savage	1995-2002	(Co-Chairman)	
Winfield W. Riefler	1945-50	Robert A. Scalapino	1982-88	George Soros	1995-2004	(Co-Chairman)	
David Rockefeller	1949-85	Harold Brown	1983-92	Hannah Holborn Gray	1995-98	CHAIRMAN EMERITUS	
W. Averell Harriman	1950-55	Stanley Hoffmann	1983-92	George J. Mitchell	1995-2005	Peter G. Peterson	2007-
Joseph E. Johnson	1950-74	Juanita M. Kreps	1983-89	Louis V. Gerstner Jr.	1995-2006	HONORARY CHAIRMEN	
Grayson Kirk	1950-73	Brent Scowcroft	1983-89	Lee Cullum	1996-2006	John J. McCloy	1970-1989
Devereux C. Josephs	1951-58	Clifford R. Wharton Jr.	1983-89	Warren B. Rudman	1997-2005	David Rockefeller	1985-
Elliott V. Bell	1953-66	Donald F. McHenry	1983-92	Laura D'Andrea Tyson	1997-2007	VICE CHAIRMEN	
John J. McCloy	1953-72	B. R. Inman	1985-93	Roone Arledge	1998-2002	OF THE BOARD	
Arthur H. Dean	1955-72	Jeanne J. Kirkpatrick	1985-94	Diane Sawyer	1998-99	Grayson Kirk	1971-73
Charles M. Spofford	1958-62	Peter Tarnoff	1986-92	Martin S. Feldstein	1998-2008	Cyrus R. Vance	1973-76, 1985-87
Adlai E. Stevenson	1959-72	Charles McC. Mathias Jr.	1986-92	Bette Bao Lord	1998-2008	Douglas Dillon	1976-78
William C. Foster	1961-75	Ruben F. Mettler	1986-92	Michael H. Moskow	1998-2008	Carroll L. Wilson	1978-79
Caryl P. Haskins	1963-79	James E. Burke	1987-95	John Deutch	1999-2004	Warren Christopher	1987-91
James A. Perkins	1964-74	Richard B. Cheney	1987-89, 1993-95	Robert E. Rubin	2000-	Harold Brown	1991-92
William P. Bundy	1964-74	Robert F. Erburu	1987-98	Andrew Young	2000-2005	B. R. Inman	1992-93
Gabriel Hauge	1964-81	Karen Elliott House	1987-98	Kenneth M. Duberstein	2001-	Jeanne J. Kirkpatrick	1993-94
Carroll L. Wilson	1964-79	Glenn E. Watts	1988-94	Henry S. Bienen	2001-	Maurice R. Greenberg	1994-2002
Douglas Dillon	1965-78	Thomas S. Foley		Joan E. Spero	2001-		
Henry R. Labouisse	1965-74			Vin Weber	2001-		
Robert V. Roosa	1966-81			Fouad Ajami	2002-		
Lucian W. Pye	1966-82						
Alfred C. Neal	1967-76						
Bill Moyers	1967-74						
Cyrus R. Vance	1968-76						
	1981-87						

Carla A. Hills	2001-2007	Devereux C. Josephs	1951-52	James E. Burke	1988-89
William J. McDonough	2002-2003	David W. MacEachron	1972-74	David Woodbridge	1989-94
Robert E. Rubin	2003-2007	John Temple Swing	1972-86	Janice L. Murray	1994-
Richard E. Salomon	2007-	Alton Frye	1987-93		
		William H. Gleysteen Jr.	1987-89		
<b>HONORARY</b>		John A. Millington	1987-96	<b>EDITORS OF</b>	
<b>VICE CHAIRMAN</b>		Margaret		<b>FOREIGN AFFAIRS</b>	
Maurice R. Greenberg	2002-	Osmer-McQuade	1987-93	Archibald Cary	1922-28
		Nicholas X. Rizopoulos	1989-94	Coolidge	
<b>PRESIDENTS</b>		Karen M. Sughrue	1993-98	Hamilton Fish	
John W. Davis	1921-33	Abraham F. Lowenthal	1995-2005	Armstrong	1928-72
George W. Wickersham	1933-36	Janice L. Murray	1995-2002	William P. Bundy	1972-84
Norman H. Davis	1936-44	David J. Vidal	1995-97	William G. Hyland	1984-92
Russell C. Leffingwell	1944-46	Ethan B. Kapstein	1995-96	James F. Hoge Jr.	1992-
Allen W. Dulles	1946-50	Frederick C. Broda	1996-97		
Henry M. Wriston	1951-64	Kenneth R. Maxwell	1996	<b>DIRECTORS OF STUDIES</b>	
Grayson Kirk	1964-71	Gary C. Hufbauer	1997-98	Percy W. Bidwell	1937-53
Bayless Manning	1971-77	David Kellogg	1997-2002	Philip E. Mosely	1955-63
Winston Lord	1977-85	Paula J. Dobriansky	1997-2001	Richard H. Ullman	1973-76
John Temple Swing*	1985-86	Anne R. Luzzatto	1998-2005	Abraham F. Lowenthal	1976-77
Peter Tarnoff	1986-93	Lawrence J. Korb	1998-2002	John C. Campbell	1977-78
Alton Frye	1993	Elise Carlson Lewis	1999-2007	Paul H. Kreisberg	1981-87
Leslie H. Gelb	1993-2003	Robert C. Orr	2002-2003	William H. Gleysteen Jr.	1987-89
Richard N. Haass	2003-	Irina A. Faskianos	2002-	Nicholas X. Rizopoulos	1989-94
		Lisa Shields	2003-	Kenneth H. Keller*	1994-95
<b>PRESIDENT EMERITUS</b>		James M. Lindsay	2003-2006	Ethan B. Kapstein	1995-96
Leslie H. Gelb	2003-	Nancy E. Roman	2004-2007	Kenneth R. Maxwell	1996
		Suzanne E. Helm	2005-	Gary C. Hufbauer	1997-98
<b>HONORARY PRESIDENTS</b>		Nancy D. Bodurtha	2005-	Lawrence J. Korb	1998-2002
Elhu Root	1921-37	Gary Samore	2006-	Michael P. Peters	2002-2003
Henry M. Wriston	1964-78	Kay King	2007-	James M. Lindsay	2003-2006
		L. Camille Massey	2008-	Gary Samore	2006-
<b>EXECUTIVE</b>		<b>EXECUTIVE DIRECTORS</b>		<b>DIRECTORS OF MEETINGS</b>	
<b>VICE PRESIDENTS</b>		Hamilton Fish		George S. Franklin	1949-50
John Temple Swing	1986-93	Armstrong	1922-28	William Henderson	1952-54,
Michael P. Peters	2002-2005	Malcolm W. Davis	1925-27		1955-56
		Walter H. Mallory	1927-59	Melvin Conant	1954-55,*
		George S. Franklin	1953-71		1956-57,*
					1957-59
<b>SENIOR VICE PRESIDENTS</b>		<b>SECRETARIES</b>		George V.H.	1959-62
Alton Frye	1993-98	Edwin F. Gay	1921-33	Moseley III	
Kenneth H. Keller	1993-95	Allen W. Dulles	1933-44	Harry Boardman	1962-69
Larry L. Fabian	1994-95	Frank Altschul	1944-72	Zygmunt Nagorski Jr.	1969-78
Michael P. Peters	1995-2002	John Temple Swing	1972-87	Marilyn Berger	1978-79
Paula Dobriansky	2001	Judith Gustafson	1987-2000	Margaret	
Charles G. Boyd	2001-2002	Lilitha V. Gustas	2000-	Osmer-McQuade	1979-93
David Kellogg	2002-			Karen M. Sughrue	1993-98
Janice L. Murray	2002-	<b>HONORARY SECRETARY</b>		Anne R. Luzzatto	1998-2005
		Frank Altschul	1972-1981	Nancy D. Bodurtha	2005-
<b>VICE PRESIDENTS</b>					
Paul D. Cravath	1921-33	<b>TREASURERS</b>			
Norman H. Davis	1933-36	Edwin F. Gay	1921-33		
Edwin F. Gay	1933-40	Whitney H. Shephardson	1933-42		
Frank L. Polk	1940-43	Clarence E. Hunter	1942-51		
Russell C. Leffingwell	1943-44	Devereux C. Josephs	1951-52		
Allen W. Dulles	1944-46	Elliot V. Bell	1952-64		
Isiah Bowman	1945-49	Gabriel Hauge	1964-81		
Henry M. Wriston	1950-51	Peter G. Peterson	1981-85		
David Rockefeller	1950-70	C. Peter McCoolough	1985-87		
Frank Altschul	1951-71	Lewis T. Preston	1987-88		

\* pro-temore

# Membership

The Council is first and foremost a membership organization. With more than 4,300 members, the Council's ranks include top government officials, renowned scholars, business leaders, acclaimed journalists, prominent lawyers, and a host of distinguished nonprofit professionals. The current membership is divided almost equally among New York, Washington, and those across the country and abroad. The Council relies on its members for their engagement, substantive contributions, and support, and counts on members to identify and propose qualified prospects for membership. Membership development efforts are focused on identifying and attracting diverse leaders in international affairs across all sectors.

## *MEMBERSHIP SELECTION PROCEDURES*

New members are named twice a year by the Board of Directors, which invites selected men and women to join based on the recommendations of the Membership Committee. The committee, which meets twice a year, is composed of five members of the Board and other non-Board members the committee chair appoints. To be considered by the Membership Committee, candidates must be proposed for membership by current Council members. The roster of members is listed at the end of this annual report.

At every meeting, the Membership Committee considers significantly more candidates than there are vacancies. Thus, it is inevitable that some nominations will appear before the committee on several occasions. Given the high level of the competition, some candidates may never be elected even though they may embody many of the individual qualifications outlined below.

## *TERM MEMBERSHIP*

Under the auspices of the Membership Committee, candidates between the ages of the thirty and thirty-six are evaluated annually for consideration as five-year term members of the Council. The term member program has grown considerably since it was established more than thirty years ago, with the number of term members now indexed at up to 15 percent of the total Council membership.

## *BECOMING A MEMBER*

Candidates for life membership must be nominated in writing by one member and seconded by three other individuals (maximum of four). To be considered for

term membership, candidates must be nominated by one member and seconded by two other individuals (maximum of three). The seconding letters do not need to be from Council members, but letters from members are strongly encouraged. It is recommended that at least one letter from a current or former professional colleague be included. All candidates must complete a nominee information form, which can be found on the Council's website, and provide a curriculum vitae or chronological resume. If foreign born, the candidate must submit a statement that he or she has been naturalized or is a permanent resident who has made formal application for citizenship. All materials should be sent electronically to [applications@cftr.org](mailto:applications@cftr.org). Emailed letters must include an electronic signature or letterhead or must be supplemented with a signed hard copy, sent by mail or fax.

## *RULES AND REGULATIONS*

A candidate's nominator is responsible for ensuring that all required application materials are submitted to the Council's Membership Department by the filing deadlines. Candidates or their nominators are responsible for securing seconding letters within the guidelines prescribed below. Council members are advised to commit themselves to supporting a candidacy only when they can fairly meet the requirements of the process and the expectations of the candidates who depend on them for assistance. Please also note the following:

Council membership is restricted to citizens of the United States or permanent residents of the United States who have made application to become citizens.

Council visiting fellows are prohibited from applying for membership until they have completed their fellowship tenure.

Officers of the Council as well as members of the Board of Directors and Membership Committee are precluded from nominating or writing seconding letters on any candidate's behalf.

A member who is a spouse, close relative (such as a parent, sibling, cousin, and the like), or near in-law of a candidate may not formally propose or second that candidate for membership in the Council. Members should also refrain from writing on behalf of clients.

Members should write only in support of candidates whom they know well. Additionally, members are encouraged to make comparative judgments about candidates where appropriate. The committee also advises members

to write no more than two letters per round (either one nominating letter and one seconding letter, or two seconding letters).

In the first paragraph, a clear and comprehensive statement about the nature of the relationship with the candidate must be included.

#### NOMINATING LETTERS

Thoughtful, candid, and succinct comments are far more important than formal endorsements of candidates.

Letters nominating a candidate for consideration by the Membership Committee should be no more than five hundred words, and should also address the following criteria:

- intellectual attainment and expertise;
- degree of experience, interest, and current involvement in international affairs or in other areas affecting international affairs;
- promise of future achievement and service in foreign relations;
- potential contributions to the Council's work;
- desire and ability to participate in Council activities; and
- standing among his or her peers.

#### SECONDING LETTERS

Seconding letters need not be as comprehensive (and should be no more than 300 words) but should amplify why, in the opinion of the writer, a given candidate should be considered for Council membership. In seconding letters particularly, writers should express why a given candidate should be considered for Council membership for reasons beyond the basic criteria cited.

All membership nominating and seconding letters should be emailed as text or Microsoft Word documents to [applications@cfr.org](mailto:applications@cfr.org).

#### DEADLINES

Strict observance of deadlines is essential to staff support of the Membership Committee's work, and we request your continuing cooperation. The preparation of individual membership files for submission to the Membership Committee is an ongoing process. Candidates whose files are not completed in time for any given meeting of the committee have their files carried forward, without prejudice, to the subsequent meeting, but are considered only if completed.

#### LIFE MEMBERSHIP

The deadlines for receipt of all materials for the two yearly meetings of the Membership Committee to consider life membership candidates are March 1 and October 1.

#### TERM MEMBERSHIP

The deadline for receipt of all materials for the annual meeting of the Membership Committee to consider term membership candidates is November 1.

#### NOTIFICATION OF CANDIDATES

All membership candidates and their nominators will receive notification of the committee's decisions according to the schedule below. Seconders of elected candidates will also be notified.

	APPLICATION DEADLINE	NOTIFICATION
Life Membership	March 1	June
Term Membership	November 1	June
Life Membership	October 1	February

Candidates who are unsuccessful at any given meeting remain eligible for consideration at a subsequent meeting of the committee. An application is reactivated when new materials are received. It is strongly recommended that candidates submit at least one new letter of support, an updated curriculum vitae, and a new nominee information form.

If a candidate is not elected after two consecutive meetings, the application will be placed on hold for a period of three years for life membership candidates and one year for term membership candidates. After the hold period, the candidate may reactivate the file for consideration. For term membership applicants, the hold period does not apply if a candidate would be ineligible to reapply due to age.

The process is entirely one of affirmative selection from the large and evolving pool of nominees.

#### PROFILE OF THE MEMBERSHIP

Location	NUMBER OF MEMBERS	PERCENTAGE OF MEMBERSHIP
New York Area	1,421	33
Washington, DC, Area	1,316	30
National/International	1,601	37
Total	4,338	100
Profession		
Business	1,244	24
Professors, Fellows, and Researchers	856	20
Nonprofit	667	15
Government	458	10
Law	298	7
University and College Administrators	206	5
Journalists, Correspondents, and Editors	398	9
Other	218	10
Total	4,338	100

Contact for all membership matters and correspondence:

L. Camille Massey, Vice President for Membership, Fellowship, and Corporate Affairs  
Council on Foreign Relations  
58 East 68th Street, New York, NY 10065  
tel 212.434.9487 fax 212.434.9801  
[membership@cfr.org](mailto:membership@cfr.org)

# Membership Roster

A	Allen, Lew Jr.	Armstrong, Charles Michael	Baker, James A. III
Aaron, David L.	Allen, Richard V.	Armstrong, Lloyd Jr.	Baker, John R.
Abbot, Charles S.	Allen, Thad W.	Arnhold, Henry H.	Baker, Nancy Kassebaum
Abbott, Kimberly M.†	Allen, William L.	Arnold, Millard W.	Baker, Pauline H.
Abbott, Wilder K.	Allison, Graham T.	Aron, Adam M.	Baker, Stewart A.
Abboud, A. Robert	Allison, Richard C.	Aronson, Bernard W.	Baker, Thurbert E.
Abboud, Labeeb M.	Almond, Michael A.	Aronson, Jonathan David	Bakhash, Shaul
Abell, Keith W.	Alonzo, Anne L.	Arsht, Adrienne	Bakstansky, Peter
Abercrombie, Cara L.	Alter, Jonathan H.	Art, Robert J.	Balaran, Paul
Abercrombie-Winstanley, Gina K.	Alter, Karen J.	Arthur, Alberta	Baldwin Moody, Carol
Abernethy, Robert John	Alterman, Jon B.	Artigiani, Carole	Baldwin, David A.
Abizaid, John P.	Altman, Drew*	Asencio, Diego C.	Baldwin, Robert Edward
Aboethaga Kanaan, Mona	Altman, Roger C.	Asian, Reza	Baldwin, Sherman
Abraham, David Stephen†	Altman, William C.	Asmus, Ronald D.	Bales, Carter F.
Abramowitz, Michael J.	Altshuler, David	Assouza, George E.	Balick, Kenneth
Abramowitz, Morton I.	Alvarado, Donna Maria	Atkins, Betsy S.	Baliles, Gerald L.
Abrams, Elliott	Alvarez, Jose E.	Atkinson, Caroline	Ballou-Aares, Daniella
Abrams, Stacey Y.	Alving, Amy E.	Atuahene, Bernadette†	Balstrad, Roberta
Abshire, David M.	Amanat, Omar S.	Atwood, J. Brian	Band, Laurence M.
Aburdene, Odeh F.	Amerine, Jason L.	Auer, James E.	Bandler, Donald K.
Acharya, Nishith Hemendra	Amirfar, Catherine M.	Aufhauser, David D.	Banner, Jonathan S.*
Ackerly, John Maxon	Amlani, Ajay Kishan	Augustine, Norman R.	Bansal, Preeti D.
Ackerman, Peter	Amos, Deborah Susan	Auslin, Michael R.	Bapna, Manish
Acosta, Daniel J. Jr.	Amr, Hady A.	Auspitz, Josiah Lee	Barany, Zoltan
Adams, Gordon M.	Andelman, David A.	Ausubel, Jesse H.	Barbet, Benjamin R.
Adams, Michael F.	Andersen, Harold W.	Avedon, John F.	Barber, Charles F.
Adams, Robert McCormick	Anderson, Christine L.†	Avery, John E.	Barber, James Alden
Adams, Timothy Dees	Anderson, Craig B.	Avery, William H.	Bardel, William G.
Addonizio, Elizabeth†	Anderson, Dessaix	Awah, Patrick G. Jr.	Barger, Teresa C.
Adelman, Carol C.	Anderson, Edward G. III	Axelrod, Robert M.	Barkan, Joel D.
Adkins, Travis L.†	Anderson, Gloria B.	Ayers, H. Brandt	Barkey, Henri J.
Adler, Allen R.	Anderson, John B.	Azim, Khalid	Barnes, Harry G. Jr.
Aggarwal, Vinod K.	Anderson, Lisa	B	Barnes, Michael D.
Agostinelli, Robert F.	Anderson, Mark A.	Babbitt, Bruce	Barnett, F. William
Ahearn, William E.	Anderson, Paul F.	Babbitt, Eileen F.	Barnett, Michael Nathani*
Ahern, Stephanie R.	Anderson, Wendy Rhea	Bacchus, Harriet C.	Barnett, Robert B.
Aidunoff, M. Bernard	Andrews, Terry Lynn	Bacchus, James L.	Barod, Raenu
Ajami, Fouad	Andrews, David R.	Bacevich, Andrew J.	Barrett, Barbara McConnell
Albion, Alexis K.	Angelson, Michael A.	Bacon, Kenneth H.	Barrett, John Adams
Albright, Madeleine K.	Ansour, M. Michael	Bader, Christine H.	Barron, Michael J.*
Alderman, Michael H.	Anthoine, Robert	Bader, Jeffrey A.*	Barry, Grace
Aldrich, George H.	Anthony, John Duke	Baer, William B.	Barry, John L.
Alexander, John R.	Aossey, Nancy A.	Baeza, Mario L.	Barry, Lisa B.
Alexander, Margo N.	Appar, David P.	Bagley, Bruce M.*	Barry, Nancy M.
Alexander, Robert J.	Aponete, Mari Carmen	Bagley, Elizabeth Frawley	Barry, Thomas Corcoran
Alford, William P.	Appenteng, Kofi	Bahar, Michael†	Baushay, Jill J.
Allaire, Paul A.	Applebaum, Anne E.	Bailey, Jed Nathaniel†	Barshefsky, Charlene
Allbritton, Joe L.	Aptcr, David E.	Bailey, Ronald Lewis	Bartholomew, Reginald
Allen, J. Michael III	Arcos, Crescencio S.	Bains, Leslie E.	Bartlett, Joseph W.
Allen, Jodie T.	Arend, Anthony Clark	Baird, Peter W.	Bartlett, Richard Allen*
	Argov, Gideon*	Bard, Zoe	Bartlett, Timothy J.
	Arkin, Stanley S.	Baker, Howard H. Jr.	Bartolomei, Jason E.†
	Armacost, Michael H.		Bartsch, David A.
			Basek, John T.
			Basnigh, Elisa M.T.

\* Elected to membership in 2008.

† Elected to five-year term membership in 2008.

Note: Membership shown as of September 1, 2008.

Basora, Adrian A.  
 Bass, Gary J.  
 Bass, Peter E.  
 Bass, Warren  
 Batkin, Alan R.  
 Bator, Francis M.  
 Battaglia, Charles C.  
 Bayh, Evan  
 Bayrasi, Elmira†  
 Bean, Frank D.  
 Beag-Dyke, Nancy  
 Beattie, Richard I.  
 Beatty, Warren  
 Becherer, Hans W.  
 Beck, Douglas A.  
 Becker, Elizabeth H.  
 Beckler, David Z.  
 Bedrosian, Gregory R.  
 Beeman, Richard E.  
 Behringer, Michael P.  
 Bein, David O.  
 Bein, Nicholas F.  
 Bekavac, Nancy Yavor  
 Beler, Robert A.  
 Bell, Peter L.  
 Bell, Burwell B.  
 Bell, Gordon P.  
 Bell, Joseph C.  
 Bell, Robert G.  
 Bell, Ruth Greenspan  
 Bell, Steve  
 Bell, Thomas D. Jr.  
 Bellamy, Carol  
 Bellinger, John B. III  
 Bello, Judith H.  
 Bell-Rose, Stephanie K.  
 Bender, Gerald J.  
 Benedict, Kennette M.  
 Benioff, Marc Russell  
 Benmosche, Robert H.  
 Bennet, Douglas J.  
 Bennett, Andrew Owen  
 Bennett, Christina A.  
 Bennett, Susan J.  
 Benshoof, Janet  
 Benson, Lucy Wilson  
 Berceuter, Douglas K.  
 Bergen, Peter Lampert  
 Berger, Joshua Adam  
 Berger, Marilyn  
 Berger, Samuel R.  
 Berger, Suzanne  
 Bergman, Lowell A.  
 Bergsten, C. Fred  
 Berkley, Seth F.  
 Berkowitz, Bruce D.  
 Berkowitz, Howard P.  
 Berman, Howard L.  
 Berman, John S.  
 Berman, Jonathan E.\*  
 Bernard, Kenneth W.  
 Berndt, John E.  
 Bernstein, David Scott  
 Bernstein, Peter W.  
 Bernstein, Robert L.  
 Bernstein, Tom A.  
 Berresford, Susan Vail  
 Berris, Jan  
 Bersini, Alan D.  
 Bertini, Catherine Ann  
 Bertsch, Gary K.  
 Beshar, Peter J.  
 Bestani, Robert M.  
 Bestor, Theodore C.  
 Betts, Richard K.  
 Beurner, Austin M.  
 Bewkes, Jeffrey  
 Beyzavi, Kian  
 Bhala, Raj  
 Bhidé, Amar V.  
 Bialkin, Kenneth J.  
 Bialos, Jeffrey P.  
 Bickford, Jewelle  
 Biddle, George C.  
 Biègun, Stephen Edward  
 Biel, Eric R.  
 Biemann, Betsy  
 Bienen, Henry S.  
 Bierley, John C.  
 Biersteker, Thomas J.  
 Biggs, John H.  
 Bigfari, Hamid  
 Billing, Michelle N.  
 Billingsley, Lucy C.  
 Bindenagel, James D.  
 Bingle, Michael J.  
 Binkley, Nicholas Burns  
 Binnendijk, Hans  
 Birdsall, Nancy  
 Birkelund, John P.  
 Bishop, William B.  
 Bissell, Richard E.  
 Black, Cathleen P.  
 Black, Leon D.  
 Black, Shirley Temple  
 Blackburn, Leigh J.  
 Blacker, Coit D.  
 Blackwell, J. Kenneth  
 Blackwill, Robert D.  
 Blake, Robert O.  
 Blank, Jonah  
 Blank, Stephen  
 Blechman, Barry M.  
 Bleich, Jeffrey L.  
 Bleier, Edward  
 Blendon, Robert Jay  
 Bleyer, Kevin†  
 Blinder, Alan S.  
 Blinken, Alan John  
 Blinken, Antony J.  
 Blinken, Donald  
 Bliss, Katherine E.  
 Bloch, Julia Chang  
 Bloom, Evan T.  
 Bloomberg, Michael R.  
 Bloomfield, Lincoln P.  
 Bloomfield, Richard J.  
 Bloomingdale, Richard J.  
 Blomsgården, Kathy Finn  
 Blum, Richard C.  
 Blumenthal, Sidney S.  
 Blumenthal, W. Michael  
 Blumrosen, Alexander Bernet  
 Bob, Daniel E.  
 Bobbitt, Philip Chase  
 Bodansky, Daniel M.  
 Bodea, Andy S.  
 Bogert, Carroll R.  
 Bohlen, Frederick M.  
 Bohigian, David S.  
 Bohlen, Avis T.  
 Bohn, John A.  
 Boies, Mary McInnis  
 Bolling, Landrum R.  
 Bollinger, Lee C.  
 Bollyky, Thomas J.  
 Bolton, John R.  
 Bommer, Ashley Fay†  
 Bond, Robert D.  
 Bondurant, Amy L.  
 Bonime-Blanc, Andrea  
 Bonner, Jacquelyn Rebekka  
 Bonner, Robert C.  
 Bonney, J. Dennis  
 Booker, Cory A.  
 Booth, Bruce L. Jr.  
 Booth, Carter  
 Bordoff, Jason E.  
 Boren, David L.  
 Borgerson, Scott G.†  
 Bork, Ellen E.  
 Boschwitz, Rudy  
 Bosworth, Stephen W.  
 Botts, John C.  
 Boufford, Jo Ivey  
 Bouis, Antonina W.  
 Boulware-Miller, Kay  
 Boustany, Charles W. Jr.  
 Bouton, Marshall M.  
 Bovin, Denis A.  
 Bower, Joseph Lyon  
 Bower, Whitney A.  
 Bowie, Robert R.  
 Bowles, Erskine B.  
 Bowman, Bradley L.  
 Bowman, Frank Lee  
 Bown, Chad P.  
 Bowyer, Elizabeth Caldwell  
 Boyd, Charles Graham  
 Bracken, Paul  
 Braddock, Richard S.  
 Brademas, John  
 Bradford, Nichol Rae†  
 Bradford, Zeb B. Jr.  
 Bradley, Bill  
 Bradley, David G.  
 Brady, Linda Parrish  
 Brady, Nicholas F.  
 Brady, Rose  
 Brainard, Lael  
 Bramlett, Jeff G.  
 Bramwell, Elizabeth R.  
 Branch, Daniel H.  
 Branscomb, Lewis M.  
 Branson, Louise  
 Braswell, Kimberly G.  
 Brauchli, Marcus W.  
 Braunschweig, David  
 Brazeal, Aurelia E.  
 Breck, Henry R.  
 Breed, Henry Eltinge III  
 Bremer, L. Paul III  
 Bremmer, Ian A.  
 Breslauet, George William  
 Brewer, John D.  
 Breyer, Stephen G.  
 Briger, Peter L. Jr.  
 Brigety, Reuben Earl II\*  
 Brill, Alexander M.  
 Brimmer, Andrew F.  
 Brimmer, Esther Diane  
 Brinkley, Douglas G.  
 Britt, David V. B.  
 Britt, Glenn A.  
 Britton, Dennis A.  
 Broad, Robin  
 Broadman, Harry G.  
 Broadwell, Paula D.†  
 Brock, Steven Vernon  
 Brod, Laura M.  
 Broda, Frederick C.  
 Brodsky, William J.  
 Brody, Christopher W.  
 Brody, Kenneth D.  
 Brokaw, Tom  
 Bronfman, Edgar Jr.  
 Bronfman, Edgar M.  
 Bronner, Ethan S.  
 Bronson, Rachel  
 Brookins, Carole L.  
 Brooks, Stephen G.  
 Brower, Charles N.  
 Brown Weiss, Edith  
 Brown, Alice Lynn  
 Brown, Bartram S.  
 Brown, Binta Niambi†  
 Brown, Carroll  
 Brown, Frederic J.  
 Brown, Gwendolyn A.  
 Brown, Harold  
 Brown, John P.  
 Brown, Katherine A.  
 Brown, Kathleen  
 Brown, Leon Carl  
 Brown, Lester R.  
 Brown, Michael E.  
 Brown, Richard P. Jr.  
 Brown, Seyom  
 Browning, David S.  
 Bruce, Judith  
 Brun, Leslie A.  
 Bryan, Greyson L.  
 Bryant, Michael E.  
 Bryant, Ralph C.  
 Bryson, John E.  
 Brzezinski, Mark F.  
 Brzezinski, Zbigniew  
 Buaron, Roberto  
 Buchman, Mark Edward  
 Bucknam, Mark A.\*

\* Elected to membership in 2008.

† Elected to five-year term membership in 2008.

Bueno de Mesquita, Bruce  
 Buergenthal, Thomas  
 Bugliarello, George  
 Bull, Bartle Breese  
 Bullock, Mary Brown  
 Bumpas, Stuart Maryman  
 Bunday, William D. †  
 Bunzel, Jeffrey H.  
 Burand, Deborah K.  
 Burgess, John A.  
 Burke, Cody D.  
 Burke, James E.  
 Burnett, Erin Isabelle †  
 Burnham, Christopher Bancroft  
 Burnley, James H. IV  
 Burns, Patrick Owen  
 Burns, R. Nicholas  
 Burns, William F.  
 Burns, William J.  
 Burrows, Matthew  
 Burt, Richard R.  
 Burton, Daniel F. Jr.  
 Burwell, Sylvia Mathews  
 Busby, Joshua W.  
 Bush, Jonathan S.  
 Bush, Mary K.  
 Bush, Richard Clarence III  
 Bushner, Roland H.  
 Bussey, John C.  
 Butler, Paul W.  
 Butler, Samuel C.  
 Butler, William J.  
 Butte-Dahl, Jennifer Lynne  
 Buultjens, Ralph  
 Buxbaum, Richard M.  
 Buyske, Gail  
 Byrd, Kahil J.  
 Byrne, Patrick M.  
 Byrnes, Maureen K.\*  
 Byrom, Jonathan C.  
 C  
 Cabot, Louis W.  
 Cáceres, Diane Alleva  
 Caesar, Camille M.  
 Cahill, Kevin M.  
 Calabria, Dawn T.  
 Calabria, F. Christopher\*  
 Calabresi, Massimo F.T.  
 Calder, Kent Eyring  
 Caldera, Louis E.  
 Caldwell, Dan Edward  
 Caldwell, Philip  
 Calello, Paul L.\*  
 Calhoun, Craig J.  
 Califano, Joseph A. Jr.  
 Califano, Mark Gerard  
 Calkins, Samuel L.  
 Callaghy, Thomas M.  
 Callander, Robert J.  
 Callen, Michael A.  
 Calleo, David Patrick  
 Cambria, Salvatore F.  
 Camp, Roderic Ai  
 Campbell, Carolyn Margaret  
 Campbell, Colin G.  
 Campbell, F. Gregory  
 Campbell, Kurt M.  
 Campbell, Thomas J.  
 Cannella, Margaret  
 Caperton, William Gaston III  
 Caplan, Gregory A.  
 Cappello, Alexander L.\*  
 Cappello, Juan Carlos  
 Caputo, David A.  
 Caputo, Lisa M.  
 Carbonell, Néstor T.  
 Cárdenas, José A.  
 Carey, John  
 Carey, Sarah C.  
 Carey, William P.  
 Cavi, Joseph A. Jr.  
 Carl, Maria L.  
 Carlos, Manuel Luis  
 Carlsson, Scott A.  
 Carlucci, Frank C.  
 Carmichael, William D.  
 Carnesale, Albert  
 Carone, Christa B.  
 Carothers, Thomas  
 Carpenter, Ted Galen  
 Carr, John W.  
 Carrington, Walter C.  
 Carroll, J. Speed  
 Carruth, Reba Anne  
 Carson, Charles William Jr.  
 Carson, Johnnie  
 Carswell, Robert  
 Carter, Aimee D. †  
 Carter, Ashton B.  
 Carter, Barry E.  
 Carter, Hodding III  
 Carter, James Earl  
 Carter, James H.  
 Carter, Mark Andrew  
 Carter, Marshall Nichols  
 Casper, Gerhard  
 Cassel, Douglass W. Jr.  
 Castelblanco, David  
 Catterulla, Elliot R.  
 Catto, Henry E.  
 Caulfield, Frank J.  
 Caulfield, Matthew P.  
 Cavanaugh, Richard Edward  
 Cavanaugh, Carey  
 Cave, Ray Charles  
 Cayten, Megan Reilly †  
 Celeste, Richard F.  
 Cerjan, Paul G.  
 Cha, Victor D.  
 Chadda, Maya  
 Challenger, Herschelle S.  
 Chambers, Anne Cox  
 Chambers, Liza B.  
 Chamie, Joseph  
 Chan, Gerald L.  
 Chan, Ronnie C.  
 Chan, Tung M.  
 Chandrasekaran, Rajiv A.  
 Chang, David C.  
 Chang, Gareth C.C.  
 Chang, Joyce  
 Chang, Jui  
 Chanin, Clifford  
 Chanis, Jonathan A.  
 Chao, Amy L.  
 Chao, Angela A.  
 Chao, Elaine L.  
 Charles, Robert Bruce  
 Charnovitz, Steve  
 Chartener, Robert  
 Chase, Anthony R.  
 Chatterjee, Purnendu  
 Chaves, Robert J.  
 Chayes, Antonia Handler  
 Checki, Terrence J.  
 Cheek, Marney L. †  
 Chen, John S.  
 Chen, Kimball C.  
 Chen, Lincoln D.  
 Chenault, Kenneth I.  
 Cheney, Richard B.  
 Cheney, Stephen A.  
 Cherman, Saj  
 Chesler, Ellen  
 Chesney, Robert M. †  
 Cheston, Sheila C.  
 Cheung, Chih T.  
 Chichester, Mark H.  
 Cluckering, A. Lawrence  
 Choffnes, Eileen R.\*  
 Choi, Audrey  
 Chollet, Derek H.  
 Cholmondeley, Paula H.J.  
 Chourci, Nazli  
 Chretien, Jean-Paul †  
 Christensen, Guillermo Santiago  
 Christensen, Stanley F.  
 Christensen, Thomas J.  
 Christenson, Michael J.  
 Christianson, Geryld B.  
 Christman, Daniel William  
 Christopher, Warren  
 Chung, Christine K.  
 Churchill, Bruce B.\*  
 Cicerone, Ralph J.\*  
 Cirincione, Joseph  
 Clapp, Priscilla A.  
 Clarida, Richard H.  
 Clark, Dick  
 Clark, H.H. Cullum  
 Clark, Mark Edmond  
 Clark, Noreen M.  
 Clark, Wesley K.  
 Clarke, Donald C.  
 Clarke, Jack G.  
 Clarke, Teresa Hillary  
 Clark, Johnson, Susan J.  
 Claussen, Eileen B.  
 Clavel, Alex Bernard  
 Clement, Peter A.  
 Cleveland, Peter Matthews  
 Clifford, Donald K. Jr.  
 Clifford, Mark Lambert  
 Cline, William R.  
 Clinger, William F. Jr.  
 Clinton, William Jefferson  
 Cloherty, Patricia M.  
 Cloonan, Edward T.  
 Clough, Michael  
 Coatsworth, John H.  
 Cobb, Charles E. Jr.  
 Cobb, Sue McCourt  
 Cobb, Tyrus W.  
 Cochran, Barbara S.  
 Coffey, C. Shelby III  
 Cogan, Charles G.  
 Cogan, Jacob Katz  
 Coghill, John P.  
 Cohen, Abby Joseph  
 Cohen, Ariel  
 Cohen, Benjamin J.  
 Cohen, Petsy  
 Cohen, Eliot A.  
 Cohen, Herman J.  
 Cohen, Jerome Alan  
 Cohen, Joel E.  
 Cohen, Richard M.  
 Cohen, Roberta Jane  
 Cohen, Shelley H.  
 Cohen, Stephen Bruce  
 Cohen, Stephen F.  
 Cohen, Stephen S.  
 Cohen, Warren I.  
 Cohen, William S.  
 Colby, Jonathan E.  
 Cole, Johnnetta B.  
 Cole, Jonathan R.  
 Coleman, Isobel  
 Coleman, Lewis W.  
 Coleman, William T. Jr.  
 Coles, Julius E.  
 Coll, Alberto R.  
 Collazo, Ernest J.\*  
 Collins, Jay  
 Collins, Joseph J.  
 Collins, Marc A.  
 Collins, Mark M. Jr.  
 Collins, Timothy C.  
 Collins, Wayne Dale  
 Comstock, Philip E. Jr.  
 Cone, Sydney M. III  
 Conley, Dalton  
 Conley, Jill G.  
 Connors Petersen, Leila Anne  
 Connolly, Gerald E.  
 Connor, John T. Jr.  
 Considine, Jill M.  
 Constable, Pamela  
 Conway, Jill  
 Cook, Frances D.  
 Cook, Gary M.  
 Cooke, Goodwin  
 Cooke, John F.  
 Coombe, George William Jr.  
 Coon, Jane Abell  
 Cooney, Joan Ganz  
 Cooper, Caroline N.  
 Cooper, Charles A.  
 Cooper, James H.S.  
 Cooper, John Milton Jr.  
 Cooper, Kathleen B.  
 Cooper, Kerry

Cooper, Richard N.  
Corbet, Kathleen A.  
Corcoran, Andrea M.  
Corcoran, Carole A.  
Corgan, Colin J.  
Cornelius, Wayne A.  
Cornell, Henry  
Cortez, Christopher  
Cott, Suzanne  
Cotter, William R.  
Coulter, Michael W. †  
Couric, Katherine A.  
Courtney, William H.  
Cousens, Elizabeth M.  
Covey, Jock  
Cowan, Sally Grooms  
Cowan, Geoffrey  
Cowan, L. Gray  
Cowen, Leslie N.  
Cowhey, Peter F.  
Cox, Berry R.\*  
Cox, Edward F.  
Cox, Howard E., Jr.  
Cox, Larry Richard  
Coy, Craig P.  
Crahan, Margaret E.  
Grandall, Russell C.  
Crane, Lorne W.  
Crawford, John F.  
Crebo-Rediker, Heidi E.  
Creed, Alexandra W.\*  
Creekmore, Marion V., Jr.  
Creighton, James L.\*  
Crichton, Kyle  
Crippen, Dan L.  
Crittenden, Ann  
Crocker, Bathsheba N.  
Crocker, Chester A.  
Croft, Helima L.  
Cromwell, Adelaide McGuinn  
Cross, Devon G.  
Cross, June V.  
Cross, Mary S.  
Cross, Sam Y.  
Cross, Theodore  
Crossette, Barbara  
Crovitz, L. Gordon\*  
Crow, Michael M.  
Crowley, Monica Elizabeth\*  
Crown, Lester  
Crumpton, Henry A.\*  
Cruz, Heidi S.  
Crystal, Lester M.  
Cukier, Kenneth Neil  
Cullum, Lee  
Culora, Thomas J.\*  
Cumming, Alfred  
Cumming, Christine M.  
Cummings, Alexander B., Jr.  
Cummings, Craig P.  
Cuneco, Donald  
Cunningham, James B.  
Cunningham, Nelson W.  
Curley, Walter J.P., Jr.  
Curtis, Charles B.  
Curtis, Gerald L.  
Cutler, Walter L.  
Cutshaw, Kenneth A.  
Cutter, W. Bowman  
Cyr, Arthur I.  
D  
Daalder, Ivo H.  
Dady, Teresa Gail  
Dailey, Brian D.  
Dajani, Omar M.  
Dal Bello, Michael A.  
Dale, Catherine M.  
Dale, Helle  
Dale, William B.  
Daley, William M.  
Dallara, Charles H.  
Dalley, George Albert  
Dallmeyer, Dorinda G.  
Dalton, James E.  
Dam, Kenneth W.  
Dam, Marcia Wachs  
D'Amato, Alfonso M.  
Damrosch, Lori Fidler  
Danforth, William H.  
Daniel, D. Ronald  
Daniell, Donald C.F.  
Danilovich, John J.  
Danin, Robert M.  
Danner, Mark D.  
Daschle, Thomas Andrew  
DaSilva, Russell J.  
Daskal, Jennifer Caryn†  
Daulaire, Nils M.  
David, Jack  
Davidson, Ralph Parsons  
Davis, Florence A.  
Davis, Geoffrey Clark  
Davis, Jacquelyn K.  
Davis, Jerome  
Davis, Kathryn W.  
Davis, Kim Gordon  
Davis, Lynn E.  
Davis, Marion Thomas  
Davis, Nathaniel  
Davis, Stephen B.  
Davison, Kristina Perkin  
Dawisha, Karen Lea  
Dawkins, Peter M.  
Dawson Carr, Marion M.  
Dawson, Christine L.  
Dawson, Horace G., Jr.  
Day, Arthur R.  
Days, Drew Saunders III  
de Borchgrave, Arnaud  
de Habsburgo, Inmaculada  
de Janosi, Peter E.  
de Lasa, Jose M.  
de Mémil, Georges  
de Mémil, Joy Alexandra  
de Rothschild, Lynn Forester  
de Swaan, Jean-Christophe  
de Vries, Rimmer  
De, Rajesh  
Deagle, Edwin A., Jr.  
Dean, Jonathan  
Dean, Robert W.  
Dear, Alice M.  
Debevoise, Eli Whitney II  
Debs, Barbara Knowles  
Debs, Richard A.  
DeBusk, F. Amanda  
DeCrane, Alfred C., Jr.  
Decyk, Roxanne J.  
Dedrick, Fred T.  
Deeks, Ashley S.  
Deffenbaugh, Ralston H., Jr.  
DeFracia, Cristian M. †  
DeGioia, John J.  
Dehgan, Alex O.  
Deibel, Terry L.  
Del Rosso, Stephen J.  
Deming, Rust Macpherson  
Dempsey, Jason K.  
Deng, Francis M.  
Denham, Robert E.  
Denison, Robert J.  
Denning, Steven A.  
Dennis, Everette E.  
Denny, Brewster C.  
Denoon, David B.H.  
Denton, Hazel  
Denton, James S.  
Dentzer, Susan  
DePoy, Phil E.  
Derham, Raghida  
Derian, Patricia Murphy  
Derr, Kenneth T.  
Derrick, James V., Jr.  
Derryck, Vivian Lowery  
Desai, Mitul I.  
Desai, Padma  
Desai, Rohit M.  
Desai, Sunil B.  
Desai, Vishakha N.  
Desch, Michael C.  
DeShazer, MacArthur  
DeSouza, Patrick J.  
Despres, Gina H.  
Destler, I. M.  
Deutch, John  
DeVecchi, Robert P.  
Devine, C. Maury  
Devine, John J.  
Devine, Thomas J.  
DeYoung, Karen J.  
Diamond, Michael W.  
Diaz, Charley L.  
DiCasagrande Olsen, Rita L.  
Dickes, Christopher S.  
Dickson, Norman D.  
Dickson-Horton, Valerie L.  
Didion, Joan  
Diehl, Jackson K.  
Dilenschneider, Robert L.  
Diller, Barry\*  
DiMartino, Rita  
Dimon, James  
Dine, Thomas A.  
Dinerstein, Robert C.  
Dinkins, David N.  
DiPerna, Paula  
Dirks, Nicholas Bernard  
Distlerath, Linda M.  
Diuk, Nadia  
Djerejian, Edward P.  
Dobbins, James F.  
Dobriansky, Paula J.  
Doctoroff, Daniel L.  
Dodd, Christopher J.  
Doebele, Justin W.  
Doerge, David J.  
Doi, Ayako  
Doley, Harold E., Jr.  
Domiguez, Jorge I.  
Donahue, Thomas R.  
Donaldson, Peter J.  
Donaldson, Robert H.  
Donaldson, William H.  
Donatich, John E.  
Doneho, Stephen C.  
Donfried, Karen Erika  
Donilon, Thomas E.  
Donohue, Laura K.\*  
Donohue, Thomas J., Sr.  
Doran, Charles F.  
Dorrandy, Xenia B.M.\*  
Dorsen, Norman  
Dory, Amanda Jean  
Doty, Grant R.  
Doty, Paul M., Jr.  
Dougan, Diana Lady  
Dougherty, James P.  
Douglas, Michael  
Douglass, Loren  
Douglass, Robert R.  
Dowling, John Nicholas  
Doyle, Brian J. †  
Doyle, Michael W.  
Doyle, Noreen  
Draper, William H. III  
Drayton, William  
Dreier, David T.  
Drew, Elizabeth  
Dreyfuss, Joel  
Dreyfus, Richard S.  
Drezner, Daniel W.  
Drobnick, Richard Lee  
Drozdiak, William M.  
Drucker, Joy E.  
Drucker, Richard A.  
Druyan, Ann  
Dryden, Sam  
Duberstein, Kenneth M.  
DuBrul, Stephen M., Jr.  
Duelfer, Charles A.  
Duersten, Althea L.  
Duffey, Joseph D.  
Duffie, David A.  
Duffy, Gloria Charmian  
Duffy, James H.  
DuGan, Gordon F.  
Duggan, Timothy E.  
Duke, Robin Chandler

\* Elected to membership in 2008.

† Elected to five-year term membership in 2008.

Dulany, Peggy  
 Dunbar, Charles F.  
 Duncan, Charles William Jr.  
 Duncan, Graham A.  
 Duunigan, Patrick Andrew  
 Dunkleley, Craig G.  
 Dunlop, Joan B.  
 Dunn, Jonathan S.  
 Dunn, Kempton  
 Dunn, Lewis A.  
 Dunn, Michael M.  
 Dur, Philip A.  
 Durkin, Patrick J.  
 Dworkin, Douglas A.  
 Dyer, James W.  
 Dyson, Esther  
  
*E*  
 Eagleburger, Lawrence S.  
 Earle, Ralph II  
 East, Maurice A.  
 Easterly, Jennie M.\*  
 Eastman, John Lindner  
 Eason, Donald B.  
 Eberhart, Ralph E.  
 Eberstadt, Nicholas  
 Echols, Marsha A.  
 Eck, Bailey Morris  
 Economy, Elizabeth C.  
 Ecton, Donna R.  
 Eddleman, Linda Himiker  
 Eddy, Randolph P. III  
 Edelman, Gerald M.  
 Edelman, Marian Wright  
 Edelman, Richard Winston  
 Edington, Mark D.W.  
 Edley, Christopher Jr.  
 Edwards, George C. III  
 Edwards, Howard L.  
 Edwards, Robert H.  
 Edwards, Robert H. Jr.  
 Edfroon, Blair  
 Efron, Laura L.  
 Eggers, Jeffrey W. †  
 Eggers, Thomas E.  
 Ehrenkranz, Joel S.  
 Eichengreen, Barry J.  
 Eikenberry, Karl W.  
 Einaudi, Luigi R.  
 Einhorn, Jessica P.  
 Einhorn, Robert J.  
 Eisenrath, Charles R.  
 Eizenstat, Stuart E.  
 Elden, Richard  
 Elias, Christopher J.\*  
 Ellenbogen, Henry M.  
 Elliott, Dorinda  
 Elliott, Inger McCabe  
 Elliott, Osborn  
 Ellis, James Reed  
 Ellis, Lisa R.  
 Ellis, Mark S.  
 Ellis, Patricia  
 Ellis, Rodney  
 Ellison, Keith Paty  
 Ellisberg, Daniel  
  
 Ellsworth, Robert F.  
 El-Shazli, Heba F.\*  
 Elson, Edward E.  
 Ely-Raphel, Nancy Halliday  
 Embree, Ainslie T.  
 Emerson, John B.  
 Emunert, Jonathan Adam  
 Emunert, Mark A.\*  
 Enders, Barbara Pillsbury  
 Ensor, David B.  
 Entwistle, L. Brooks  
 Epstein, Jason  
 Epstein, Jeffrey  
 Epstein, Joshua M.  
 Erb, Guy F.  
 Erb, Richard D.  
 Erbsen, Claude E.  
 Erburu, Robert F.  
 Ercklenz, Alexander T.  
 Erdmann, Andrew P.N.  
 Ervin, Clark Kent  
 Esfandiari, Haleh  
 Esper, Mark T.\*  
 Esserman, Susan G.  
 Estabrook, Robert H.  
 Esty, Daniel C.  
 Etzioni, Amitai  
 Evans, Gail H.  
 Evans, Harold M.  
  
*F*  
 Fabian, Larry L.  
 Factor, Mallory  
 Fairbanks, Richard  
 Fairman, David M.  
 Falco, Mathea  
 Falk, Pamela S.  
 Falk, Richard A.  
 Fallon, Robert E.  
 Fallows, James  
 Fang, Bay †  
 Fanton, Jonathan Foster  
 Farer, Tom J.  
 Farhadian, Tali Farimah  
 Farkas, Evelyn N.  
 Farman-Farmanian, Elizabeth Worley  
 Farmer, Thomas L.  
 Farrar, Jay C.  
 Farrar, Stephen Prescott  
 Farrell, Diana  
 Faskianos, Irina A.  
 Fassler, Matthew J.  
 Fawaz, Leila  
 Feigenbaum, Ewan A.  
 Feinberg, Jared A.  
 Feinberg, Richard E.  
 Feiner, Ava S.  
 Feinstein, Dianne  
 Feinstein, Lee  
 Feissel, Gustave  
 Feist, Samuel H.  
 Feith, Douglas J.  
 Feldman, Mark B.  
 Feldstein, Martin S.  
 Fellner, Jamie  
 Ferguson, Charles H.  
  
 Ferguson, James L.  
 Ferguson, Roger W. Jr.  
 Ferguson, Tim W.  
 Fernandez, Jose W.  
 Ferrari, Bernard T.\*  
 Ferraro, Geraldine A.  
 Ferré, Antonio Luis  
 Ferré, Helen Aguirre  
 Ferré, Maurice A.  
 Ferrell, Lisa Carolyn  
 Ferrell, Robert S.\*  
 Fesharaki, Fereidun  
 Fessenden, Hart  
 Fetter, Steve  
 Fick, Nathaniel C. †  
 Fiedler, Jeffrey L.  
 Fields, Bertram H.  
 Fields, Craig I.  
 Fife, Eugene V.  
 Filippone, Robert J.  
 Findakly, Hani K.  
 Findlay, D. Cameron  
 Fine, Joshua Adam  
 Finelli, Francis A.  
 Finer, Jonathan J. †  
 Fink, Sheri L.  
 Finkelstein, Lawrence S.  
 Finn, Edwin A. Jr.  
 Finmore, Martha  
 Finney, Paul B.  
 Fionda, Kenneth Quinn †  
 Firestone, Charles M.  
 Firmage, Edwin B.  
 Fisch, Mark  
 Fischbach, Gerald D.  
 Fischer, Betsy  
 Fischer, Stanley  
 Fisher, Drostes Andrew †  
 Fisher, Julie Ann  
 Fisher, Peter R.  
 Fisher, Richard W.  
 Fisher, Roger D.  
 Fisher, Scott C.  
 Fishlow, Albert  
 Fisk, Daniel W.  
 Fitchett, Mercedes Carmela  
 Fitts, Sarah A. W.  
 FitzGerald, Frances  
 Fitzgibbons, Harold E.  
 Fitzgibbons, John B.  
 Fitz-Pegado, Lauri J.  
 Flaherty, Martin S.  
 Flaherty, Pamela P.  
 Flaherty, Peter  
 Flanagan, Stephen J.  
 Flannery, Julian M.  
 Fleischmann, Alan H.  
 Fleming, Gregory James  
 Fletcher, Phillip Douglas\*  
 Flom, Joseph H.  
 Flournoy, Michèle A.  
 Flynn, George J.  
 Flynn, Stephen E.  
 Fr'Piere, Patrick John  
 Fogleman, Ronald R.  
 Foglesong, Robert H.

Friedman, Stephen J.  
 Friedman, Thomas L.  
 Frieman, Wendy  
 Friend, Theodore W.  
 Frist, William H.  
 Froman, Michael B.G.  
 Fromholz, Julia M.  
 Fromkin, David  
 Frost, Ellen L.  
 Frucher, Kate I.  
 Frumin, Amy B.†  
 Fry, Earl H.  
 Frye, Alton  
 Fudge, Ann M.  
 Fukushima, Glen S.  
 Fukuyama, Francis  
 Fuld, Richard S. Jr.  
 Fuller, William P.  
 Fung, Victor K.  
 Furlaud, Richard Mortimer  
 Furman, Gail  
 Futter, Ellen V.  
  
 G  
 Gaddis, John Lewis  
 Gadish, Orit B.  
 Gaer, Felice D.  
 Gaghan, Stephen W.\*  
 Gaines, James R.  
 Galbraith, James K.  
 Galbraith, Peter W.  
 Gallagher, John P.  
 Gallucci, Robert L.  
 Galvis, Sergio J.  
 Ganguly, Sumit  
 Gann, Pamela B.  
 Gannon, John C.  
 Ganoe, Charles S.  
 Gans, Lisa M.†  
 Gantcher, Nathan  
 Garber, Larry A.  
 Garcia, Marlen  
 Garcia-Passalacqua, Juan M.  
 Gard, Robert G. Jr.  
 Gardels, Nathan P.  
 Gardner, Anthony Laurence  
 Gardner, James A.  
 Gardner, Nina Luzzatto  
 Gardner, Richard N.  
 Garment, Suzanne R.  
 Garnett, Sherman  
 Garodnick, Daniel R.  
 Garrett, Geoffrey M.\*  
 Garrett, Laurie A.  
 Garten, Jeffrey E.  
 Garthoff, Raymond L.  
 Gartner, David J.  
 Garwin, Richard L.  
 Gates, Henry Louis Jr.  
 Gates, Philomene A.  
 Gates, Robert M.  
 Gati, Charles  
 Gati, Toby Trister  
  
 \* Elected to membership in 2008.  
 † Elected to five-year term membership in 2008.

Gaudiani, Claire L.  
 Gause, F. Gregory III  
 Gavin, Francis J.  
 Gavrilis, James A.  
 Gawronski, Joseph Charles  
 Gay, Catherine  
 Gayle, Helene D.  
 Gedmin, V. Jeffrey  
 Geier, Philip O.  
 Geithner, Peter F.  
 Geithner, Timothy F.  
 Gelb, Bruce S.  
 Gelb, Leslie H.  
 Gelfert, Michael E.  
 Gellman, Barton  
 Gell-Mann, Murray  
 Gelpern, Anna  
 Genser, Jared M.  
 George, Robert P.  
 Georgescu, Peter Andrew  
 Gephardt, Richard A.  
 Gerber, Burton L.  
 Gerber, Louis  
 Gergen, David R.  
 Gerhart, Gail M.  
 Germain, Adrienne  
 Gerschel, Patrick A.  
 Gershman, Carl Samuel  
 Gerson, Allan  
 Gerson, Elliot F.  
 Gerson, Ralph J.  
 Gerstein, Daniel M.  
 Gerstner, Louis V. Jr.  
 Gerstner, Louis V. III  
 Getler, Michael  
 Gewirtz, Paul David  
 Geyer, Georgie Anne  
 Gfoeller, Joachim Jr.  
 Gfoeller, Michael  
 Gfoeller, Tatiana C.  
 Ghiglione, Loren  
 Giacomo, Carol Ann  
 Giambastiani, Edmund P. Jr.\*  
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 Giffin, Gordon D.  
 Gil, Andrés Valerio  
 Gilbert, Jackson B.  
 Gilbert, Steven J.  
 Gill, Bates  
 Gillette, Michael James  
 Gilmore, James S. III  
 Gilmore, Richard  
 Gilpin, Robert G. Jr.  
 Gingrich, Newton L.  
 Ginsberg, Gary L.  
 Ginsberg, Marc Charles  
 Ginsburg, David  
 Ginsburg, Jane C.  
 Ginsburg, Ruth Bader  
 Givhan, Walter D.  
 Glaser, Bonnie S.  
 Glauber, Robert R.  
 Glennon, Michael J.  
 Gleysteen, Peter  
 Glickman, Daniel R.

Glin, C. D. Jr.†  
 Globberman, Norma  
 Gluck, Carol  
 Gluck, Frederick W.  
 Godchaux, Frank A. III  
 Goeltz, Richard Karl  
 Goins, Charlynn  
 Goldberg, Ronnie L.  
 Golden, James R.  
 Goldfield, Harold P.  
 Goldfield, Jacob D.  
 Goldgeier, James M.  
 Goldin, Harrison J.  
 Goldman, Charles N.  
 Goldman, Guido  
 Goldman, Marshall I.  
 Goldman, Merle D.  
 Goldman, Neal D.  
 Goldmark, Peter C. Jr.  
 Goldsmith, Barbara  
 Goldsmith, Jack Landman III  
 Goldsmith, Russell D.  
 Goldstein, Gordon M.  
 Goldstein, Jeffrey A.  
 Goldstein, Morris  
 Goldwyn, David L.  
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 Gomory, Ralph E.  
 Gompert, David C.  
 Goodman, Allan E.  
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 Goodman, Herbert I.  
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 Goodman, Matthew P.  
 Goodman, Roy M.  
 Goodman, Sherri W.  
 Gordon, Albert H.  
 Gordon, John A.  
 Gordon, Lincoln  
 Gordon, Michael R.  
 Gordon, Philip H.  
 Gordon-Hagerty, Lisa E.  
 Gordon-Reed, Annette  
 Gorelick, Jamie S.  
 Gorman, Joseph T.  
 Gorsuch, Neil M.  
 Gotbaum, Victor  
 Gottmoeller, Rose E.  
 Gottfried, Kurt  
 Gottlieb, Gidon A.G.  
 Gottsegen, Peter M.  
 Gould, Peter G.  
 Gourevitch, Peter A.  
 Gourevitch, Philip  
 Grace, Lola Nashashibi  
 Graczewski, Timothy John  
 Grady, Robert E.\*  
 Graff, Henry Franklin  
 Graff, Robert D.  
 Graham, Bob  
 Graham, Carol Lee  
 Graham, Thomas Jr.  
 Graham, Thomas W.  
 Granoff, Michael D.  
 Grant, James D.  
 Graubard, Stephen Richards

Gray, David E.  
 Gray, Hanna Holborn  
 Greathead, R. Scott  
 Greco, Richard Jr.  
 Green, Carl J.  
 Green, Eric F.  
 Green, Ernest G.  
 Green, Jerrold D.  
 Green, Joshua L.  
 Green, Michael J.  
 Green, Robert Shane  
 Greenberg, Arthur N.  
 Greenberg, David  
 Greenberg, Evan G.  
 Greenberg, Glenn H.  
 Greenberg, Jeffrey W.  
 Greenberg, Karen J.  
 Greenberg, Lawrence Scott  
 Greenberg, Maurice R.  
 Greenberg, Sanford D.  
 Greenberger, Robert Stephen  
 Greene, Joseph N. Jr.  
 Greene, Margaret L.  
 Greene, Raymond F. III  
 Greene, Robert Lane†  
 Greene, Wade  
 Greenspan, Alan  
 Greenwald, G. Jonathan  
 Greenway, Hugh D.S.  
 Gregg, Donald P.  
 Gregg, Heather S.  
 Gregorian, Vartan  
 Gregson, Wallace C. Jr.  
 Griego, Linda  
 Griffin, Nicholas G.  
 Griffiths, Phillip A.  
 Grimes, Joseph Anthony Jr.  
 Grissom, Janet Mullins  
 Grondine, Robert F.  
 Grönvall, Gigi Kwik  
 Grose, Peter  
 Gross, Martin J.  
 Gross, Patrick W.  
 Grossman, Daniel E.  
 Grossman, Gene M.\*  
 Grossman, Marc  
 Grove, Brandon  
 Grover, Katherine Sye  
 Groves, Ray J.  
 Gruman, Jessie C.  
 Gudwin, Ella R.  
 Guengerich, Galen J.  
 Guenov, Tressa Steffen  
 Guerra-Mondragon, Gabriel  
 Guff, Andrew J.  
 Gund, Agnes  
 Gundlach, Andrew S.  
 Gupta, Pranay  
 Gutfreund, John H.  
 Guth, John H.J.  
 Gwertzman, Bernard M.  
 Gwin, Catherine  
  
 H  
 Ha, Joseph M.  
 Haas, Mimi L.

Haas, Robert D.  
 Haass, Richard N.  
 Haave, Christopher E.  
 Hachigian, Nina L.  
 Hackett, Craig D.  
 Haddad, Yvonne Yazbeck  
 Hadley, Stephen J.  
 Hafner, Joseph A. Jr.  
 Hafz, Jeremy R.  
 Haged, Chuck  
 Hagen, Katherine A.  
 Haggard, Stephan  
 Hahn, Keith D.  
 Hahn, Natalie D.  
 Haider, D. Blake  
 Haig, Alexander M. Jr.  
 Hailston, Earl B.  
 Hakim, Peter  
 Hale, David D.  
 Hale, Lyric Hughes  
 Hall, C. Barrows  
 Hall, John P.  
 Hall, Kathryn Walt  
 Hall, Laura A.  
 Halper, James D.  
 Halperin, David R.  
 Halperin, Morton H.  
 Hartzel, Michael H.  
 Hamburg, David A.  
 Hamburg, Margaret Ann  
 Hamel, Michael A.  
 Hamilton, Ann O.  
 Hamilton, Charles V.  
 Hamilton, Daniel  
 Hamilton, Edward K.  
 Hamilton, Hugh Gerard Jr.  
 Hamilton, John Maxwell  
 Hamilton, Lee H.  
 Hammes, Lynda J.  
 Hammond-Chambers, Rupert J.  
 Hammonds, D. Holly  
 Hamre, John J.  
 Hancock, Ellen  
 Hand, Lloyd N.  
 Hand, Scott M.  
 Handelman, Stephen  
 Hansell, Herbert J.  
 Hansen, Carol Rae  
 Hanson, Gordon H.\*  
 Hantz, Giselle P.  
 Hantzopoulos, Paraskeve  
 Harari, Maurice  
 Hardin, Edward J.  
 Harding, Deborah A.  
 Harding, Harry  
 Hardt, John P.  
 Hargrove, John Lawrence  
 Harlan, Joshua D.  
 Harman, Jane  
 Harman, Sidney  
 Harmon, James A.  
 Harper, James W.  
 Harpel, Conrad K.  
 Harris, David A.  
 Harris, Jay T.  
 Harris, Joshua J.  
 Harris, Katherine  
 Harris, Martha Caldwell  
 Harrison, Hope M.  
 Harrison, Selig S.  
 Harrison, William B. Jr.  
 Hart, Gary  
 Hart, Robert C.  
 Hart, Todd Christopher  
 Hartley, Jane D.  
 Hartman, Arthur A.  
 Hartogensis, Gordon A.  
 Haseltine, William Alan  
 Haskell, John H.F. Jr.  
 Hathaway, Robert M.  
 Hauge, John Resor  
 Hauser, Rita E.  
 Hauser, William Locke  
 Havell, Theresa A.  
 Hawkins, Ashton  
 Hawley, F. William  
 Hayden, Michael V.  
 Hayek, Alexandre P.  
 Hayes, Margaret Daly  
 Hayes, Rita Derrick  
 Haynes, Fred  
 Haynes, Lukas Harrison  
 Haynes, Ulric  
 Hays, Laurie\*  
 Hayward, Thomas B.  
 Healey, Kerry Murphy  
 Heaney, Andrew P.  
 Heck, Charles B.  
 Hecker, Siegfried S.  
 Heckman, Leila  
 Hedges, Christopher Lynn  
 Hedstrom, Mitchell W.  
 Heep-Richter, Barbara D.  
 Heer, Paul  
 Heginbotham, Stanley J.  
 Hehir, J. Bryan  
 Heifetz, Stephen Robert  
 Heimann, John G.  
 Heimbold, Charles A. Jr.  
 Heimowitz, James B.  
 Heineman, Benjamin W. Jr.  
 Heineman, Melvin L.  
 Heintz, Stephen B.  
 Heintzen, Harry Leonard  
 Heinz Kerry, Teresa  
 Heinz, Christopher D.  
 Hejlik, Dennis J.  
 Helander, Robert C.  
 Heleniak, David W.  
 Helfer, Ricki Tigert  
 Helgeson, John L.  
 Heller, Richard M.  
 Hellman, F. Warren  
 Hellman, Steven E.  
 Hellmann, Donald Charles  
 Helm, Robert W.  
 Helm, Suzanne  
 Helman, Robert A.  
 Helprin, Mark  
 Helvey, David F. J.  
 Hemphill, Christopher Scott  
 Hendricks, Darryll E.  
 Hendrickson, David C.  
 Henkin, Alice H.  
 Henkin, Louis  
 Henninger, Daniel P.  
 Henrikson, Alan K.  
 Henry, Emil W. Jr.\*  
 Henry, Nancy L.  
 Henry, Peter B.\*  
 Henry, Robert H.  
 Herberger, Roy A. Jr.  
 Herbst, Jeffrey I.\*  
 Herrmann, Charles F.  
 Hernandez Colon, Rafael  
 Hernandez, Antonia  
 Herrera-Flanigan, Jessica Rae  
 Herrstadt, Owen Edward  
 Herskovits, Jean  
 Hersman, Rebecca K. C.  
 Herspring, Dale R.  
 Hertog, Roger  
 Hertzberg, Hendrik  
 Hertzberg, Robert M.  
 Herz, Barbara  
 Herz, J. C.  
 Herzfeld, Charles M.  
 Herzstein, Jessica A.  
 Herzstein, Robert E.  
 Hesburgh, Theodore M.  
 Hess, John B.  
 Hess, Marlene  
 Hessler, Curtis A.  
 Hessman, Robin D.  
 Hewlett, Sylvia Ann  
 Heyman, William H.  
 Hiatt, Fred  
 Hicks, Irvin  
 Hicks, John F. Sr.  
 Hicks, Kathleen Holland  
 Hicks, Peggy L.  
 Higinbotham, F. Michael  
 Higgins, Heather Richardson  
 Higgins, Neal  
 Higgins, Robert F.  
 Hight, B. Boyd  
 Hightower, Edward T.  
 Hill, Fiona  
 Hill, J. Tomilson  
 Hill, James T.  
 Hill, Janine W.  
 Hill, Joseph C.  
 Hill, Pamela  
 Hill, Raymond D.  
 Hillen, John  
 Hills, Carla A.  
 Hinderstein, Corey J.  
 Hindery, Leo J. Jr.  
 Hinerfeld, Ruth  
 Hines, Rachel  
 Hinton, Deane R.  
 Hirsch, John L.  
 Hirschhorn, Abigail M.  
 Hirsch, Michael P.  
 Hitz, Frederick P.  
 Hoagland, Jim  
 Hoar, Joseph Paul  
 Hobson, H. Lee  
 Hochman, Dafna J.  
 Hockfield, Susan\*  
 Hodes, Matthew L.  
 Hodin, Michael W.  
 Hoeber, Amoretta M.  
 Hoehn, Andrew R.  
 Hoehn, William E. Jr.  
 Hoenlein, Malcolm I.  
 Hof, Frederic C.\*  
 Hoffman, A. Michael  
 Hoffman, Bruce  
 Hoffmann, Stanley  
 Hofman, Steven I.  
 Hogan, Jeffrey N.  
 Hoge, James F. Jr.  
 Hoge, Warren M.  
 Hoguet, George Roberts  
 Hoinkes, Mary Elizabeth  
 Holbrooke, Richard C.  
 Holcomb, M. Scott  
 Holden, John L.  
 Holdren, John P.  
 Holewinski, Sarah Theresa J.  
 Holford, Mandé N.  
 Holgate, Laura S.H.  
 Hollick, Ann Lorraine  
 Holliday, Stuart W.  
 Hollifield, James Frank  
 Holloway, Dwight F. Jr.  
 Holmer, Alan F.  
 Holmes, Henry Allen  
 Holmes, Kim R.  
 Holmes, Stephen T.  
 Holtz-Eakin, Douglas  
 Holum, John D.  
 Hooker, Richard D. Jr.  
 Hope, Judith Richards  
 Hope, Richard O.  
 Horelick, Arnold L.  
 Horlick, Gary N.  
 Hornats, Robert D.  
 Horn, Karen N.  
 Horn, Sally K.  
 Horner, Martina Souretis  
 Hornig, George R.\*  
 Hornik, Richard H.  
 Hornthal, James  
 Horowitz, Irving Louis  
 Horton, Robert Scott  
 Hosmer, Bradley C.  
 Hoston, Germaine A.  
 Hotelet, Richard C.  
 Houghton, Amory Jr.  
 Houghton, James R.  
 House, Brett E.  
 House, Karen Elliott  
 Howard, A.E. Dick  
 Howard, Christopher Bernard  
 Howard, Lyndsay C.  
 Howard, M. William Jr.  
 Howell, Ernest M.  
 Howson, Nicholas C.  
 Hoyt, Kendall L.  
 Hoyt, Mont P.  
 Hrinak, Donna J.

Hrynokow, Sharon F.  
 Hsu, Ta-Lin  
 Huang, Andrew Xanzhong  
 Huang, Eugene J.†  
 Hubbard, R. Glenn‡  
 Huber, Richard L.  
 Huberman, Benjamin  
 Hudson, Manley O. Jr.  
 Hudson, Michael C.  
 Huebner, Lee W.  
 Huey, John W. Jr.  
 Hufbauer, Gary C.  
 Hughes, Lynn N.  
 Hughes, R. John  
 Hughes, Thomas Lowe  
 Hull, Edmund J.  
 Hulsman, John C.  
 Hultman, Tamela  
 Hultquist, Timothy A.  
 Hunne, Cameron R.  
 Hume, Ellen H.  
 Hunker, Jeffrey A.  
 Hunt, Kathleen E.  
 Hunt, Swance  
 Hunter, Robert E.  
 Hunter, Shireen T.  
 Hunter, Thomas O.  
 Hunter, William Curt  
 Hunter-Gaul, Charlayne  
 Huntington, Patricia Skinner  
 Huntington, Samuel Phillips  
 Hurd, Elizabeth Shakman  
 Hurd, Joseph Kindall III\*  
 Hurlock, James B.  
 Hurowitz, Richard A.  
 Hurst, Robert J.  
 Hurwitz, Sol  
 Huszar, Andrew C.  
 Hutchings, Robert L.  
 Hutchins, Glenn H.  
 Huyck, Philip M.  
 Hyatt, Joel Z.  
 Fyland, Richard  
 Fyman, Allen I.

I  
 Iadonisi, Jon A.  
 Ibarguen, Alberto  
 Ignatius, Adi  
 Ignatius, David R.  
 Ijaz, Mansoor  
 Ikenberry, G. John  
 Ikle, Fred C.  
 Immergut, Mel M.  
 Inderfurth, Karl F.  
 Indyk, Martin S.  
 Ingersoll, Robert S.  
 Inglis, Shelley Case  
 Inman, Bobby R.  
 Intrigator, Michael D.  
 Irish, Leon E.  
 Irvin, Patricia L.  
 Isaacs, Maxine  
 Isaacson, Walter S.

Jones, James R.  
 Jones, Jeffrey B.  
 Jones, Kerri-Ann  
 Jones, Thomas W.  
 Joost, Peter Martrin  
 Jordan, Boris Alexis  
 Jordan, Eason T.  
 Jordan, Robert W.  
 Jordan, Vernon E. Jr.  
 Jorisch, Avi  
 Joseph, Geri M.  
 Joseph, James A.  
 Joseph, Richard A.  
 Josephson, William  
 Joskow, Paul L.\*  
 Joulwan, George A.\*  
 Judge, Barbara Thomas  
 Jumpet, John P.  
 Junz, Helen B.  
 Juster, Kenneth I.

K  
 Kaden, Lewis B.  
 Kadlec, Robert P.  
 Kagan, Robert W.  
 Kabler, Miles  
 Kahn, Thomas S.  
 Kaiser, Miranda Margaret  
 Kaiser, Robert G.  
 Kalb, Bernard  
 Kalb, Marvin  
 Kalicki, Jan H.  
 Kalir, Brez C.  
 Kallmer, Jonathan Steele†  
 Kamarck, Andrew Martin  
 Kamarck, Elaine C.  
 Kaminsky, Howard  
 Kappelman, Max M.  
 Kamsky, Virginia Ann  
 Kanak, Donald P.  
 Kanet, Roger E.  
 Kang, C.S. Elliot  
 Kang, Jane J.  
 Kann, Peter R.  
 Kansteiner, Walter H. III  
 Kanter, Arnold  
 Kanter, Rosabeth Moss  
 Kantor, Mickey  
 Kaplan, Ann F.  
 Kaplan, Gilbert  
 Kaplan, Helene L.  
 Kaplan, Mark N.  
 Kaplan, Richard N.  
 Kaplan, Stephen S.  
 Kapnick, Scott Bancroft  
 Kapp, Robert A.  
 Kapstein, Ethan B.  
 Karabell, Zachary  
 Karalekas, Anne  
 Karamanian, Susan L.  
 Karatnycky, Adrian  
 Karatz, Bruce E.  
 Karis, Thomas G.  
 Karl, Jonathan David  
 Karl, Terry Lynn  
 Karnow, Stanley  
 Karns, Margaret P.

Karp, Jonathan D.  
 Karp, Richard Scott  
 Kasdin, Robert  
 Kass, Stephen L.  
 Kassalow, Jordan S.  
 Kassinger, Theodore W.  
 Kassof, Allen H.  
 Kathwari, Ferooz  
 Katz, Abraham  
 Katz, Daniel Roger  
 Katz, Robert J.  
 Katz, Sherman E.  
 Katz, Stanley N.  
 Katzenstein, Peter J.  
 Kauffman, Richard L.  
 Kaufman, Daniel J.  
 Kaufman, Henry  
 Kaufman, Robert R.  
 Kaufmann, William W.  
 Kavoukjian, Michael E.  
 Kay, Kira  
 Kaye, Charles R.  
 Kaye, David A.  
 Kayson, Carl  
 Kayyem, Juliette N.  
 Kazerni, Farhad  
 Kea, Charlotte G.  
 Keat, Thomas H.  
 Keane, John M.  
 Keene, Lonnie S.  
 Keeny, Spurgeon M. Jr.  
 Kelleher, Catherine M.  
 Keller, Edmund J.  
 Keller, Kenneth H.  
 Kellerman, Barbara L.  
 Kelley, Paul X.  
 Kellner, Peter Bicknell  
 Kellogg, David  
 Kelly, Alfred F. Jr.  
 Kelly, Arthur L.  
 Kelly, Francis J.  
 Kelly, James P.  
 Kelly, John H.  
 Kelman, Herbert C.  
 Kemble, Eugenia  
 Kemp, Geoffrey  
 Kempe, Frederick S.  
 Kempner, Maximilian W.  
 Kendall, Donald McInrosh  
 Kenen, Peter B.  
 Keniston, Kenneth  
 Kennan, Christopher J.  
 Kennedy, Caroline Bouvier  
 Kennedy, Craig  
 Kennedy, David W.  
 Kennedy, Edward Jr.\*  
 Keohane, Nannerl O.  
 Keohane, Robert O.  
 Kern, Paul J.  
 Kerr, Ann Zwickler  
 Kerrey, Bob  
 Kerry, John F.  
 Kerry, Peggy  
 Kessler, Glenn Andrew  
 Kester, W. Carl  
 Khalidi, Rashid I.

\* Elected to membership in 2008.

† Elected to five-year term membership in 2008.

Khalilzad, Zalmay M.  
 Khan, Moushumi M.  
 Khanna, Parag†  
 Khanna, Vikramaditya S.†  
 Khuri, Nicola N.  
 Kfiyat, Adnan  
 Kiley, Robert R.  
 Kim, Andrew Byong-Soo  
 Kim, Hanya Marie  
 Kim, Sukhan  
 Kimmit, Robert M.  
 Kinsey, James V.  
 Kinane, William Patrick  
 King, Henry L.  
 King, Kay  
 King, Robert R.  
 King, Susan Robinson  
 Kinsella, Kevin J.  
 Kipper, Judith  
 Kireopoulos, Antonios Steve  
 Kirakou, Heather Katherine  
 Kirk, Crispian  
 Kirkland, Richard I.  
 Kirkpatrick, John David  
 Kirkpatrick, Melanie M.  
 Kishkovsky, Leonid  
 Kissinger, Henry A.  
 Kittrie, Orde F.  
 Kizer, Karin L.  
 Klein, David  
 Klein, Edward  
 Klein, George  
 Klein, Jacques Paul  
 Klein, Joseph A.  
 Kleine-Ahbrandt, Stephanie T.  
 Klimp, Jack Wilbur  
 Kline, Roger C.  
 Klotz, Frank G.  
 Kluhfeld, James M.  
 Knae, Jonathan A.\*  
 Knell, Gary E.  
 Knight, Edward S.  
 Knight, Jessie J. Jr.  
 Koehler, Laurette T.  
 Kogan, Richard Jay  
 Kohut, Andrew  
 Kolb, Charles E.M.  
 Kolbe, Jim  
 Kolodziej, Edward A.  
 Kohrai, Steven R.  
 Komisar, Lucy  
 Kondracke, Morton  
 Koonin, Steven E.  
 Korb, Lawrence J.  
 Korboonski, Andrzej  
 Kornblum, John C.  
 Kornblut, Anne E.  
 Kosriv, Michael Vincent  
 Kotecha, Mahesh K.  
 Kotler, Steven  
 Kovner, Bruce S.  
 Kraft, Robert K.  
 Kramek, Robert E.  
 Kramer, J. Reed  
 Kramer, Jane  
 Kramer, Michael  
 Kramer, Orrin S.  
 Kramer, Steven Philip  
 Kranz, Thomas F.  
 Krasner, Stephen D.  
 Krasno, Richard M.  
 Krauss, Clifford  
 Krauthammer, Charles  
 Kravis, Henry R.  
 Kravis, Marie-Josée  
 Kreek, Mary Jeanne  
 Krens, Thomas  
 Krepinevich, Andrew F.  
 Krepon, Michael  
 Krons, Sarah Elizabeth  
 Kriegel, Jay L.  
 Krikorian, Victoria Revnik  
 Krisher, Bernard  
 Kristof, Nicholas D.  
 Kristoff, Sandra J.  
 Kroeger, Kate M.  
 Kroening, Matthew Henry†  
 Kronman, Anthony Townsend  
 Krueger, Anne O.  
 Krueger, Harvey  
 Krugman, Paul R.  
 Krulak, Charles Chaudler  
 Ku, Charlotte  
 Kubarych, Roger M.  
 Kuenstner, Nancy Jo  
 Kull, Steven G.  
 Kulma, Michael G.  
 Kumar, Nisha\*  
 Kumar, Raj U.  
 Kumar-Sinha, Punita  
 Kuniholm, Bruce Robellet  
 Kunstadter, Geraldine S.  
 Kupchan, Charles A.  
 Kupperman Thorp, Tamara  
 Kurth, James R.  
 Kurtzer, Daniel C.  
 Kushen, Robert A.  
 Kux, Dennis  
 Kwoh, Stewart  
  
*L*  
 Laber, Jeri L.  
 Labott, Elise S.  
 Ladd, Edward  
 Lader, Philip  
 LaFleur, Vinca  
 Lagomasino, Maria Elena  
 Lagon, Mark P.  
 Laipson, Ellen  
 Lajeunesse, Gabriel C.†  
 Lake, David A.  
 Lal, Venkateshwar  
 Lamb, Denis  
 Lambert, Brett B.  
 Lambeth, Benjamin S.  
 Lambright, James H.  
 Lamont, Lansing  
 Lampton, David M.  
 Lancaster, Carol J.  
 Land, Richard D.  
 Landau, George W.  
 Landers, James M.  
 Lane, Charles M.  
 Lane, David J.  
 Laney, James T.  
 Lang, Scott J.†  
 Langlois, John D. Jr.  
 Langlois, Robert J.  
 Lansky, Miriam  
 Lanz, Matthew P.  
 LaPalombara, Joseph  
 Lapenn, Jessica E.  
 Lapham, Lewis H.  
 Lapidus, Gail W.  
 Lardy, Nicholas R.  
 Lariviere, Richard W.  
 Larrabee, F. Stephen  
 Larsen, Randall J.  
 Larson, Charles R.  
 Larson, Ellie K.  
 Lash, Jonathan  
 Lasry, Marc  
 Lasser, Lawrence J.  
 Lateef, Noel V.  
 Latif, S. Amer  
 Lauder, Laura Heller  
 Lauder, Leonard A.  
 Lauder, Ronald S.  
 Lauder, William Philip  
 Laudicina, Paul A.  
 Laurence, Jonathan A.†  
 Laurenti, Jeffrey  
 Lautenbach, Ned C.  
 Lautz, Terrill E.  
 Laventhol, David A.  
 Lawrence, Richard D.  
 Lawrence, Robert Z.  
 Lawson, Eugene K.  
 Layne, Christopher  
 Lazarus, Shelly B.  
 Lazarus, Steven  
 Le Melle, Tilden J.  
 Leach, James A.  
 Leaman, J. Welby  
 Leclerc, Paul  
 Lederman, Gordon Nathaniel  
 Lee, Anthony P.  
 Lee, Chong-Moon  
 Lee, Nancy  
 Lee, Thea Mei  
 Leebron, David W.  
 Leed, Maren  
 Leeds, Roger S.  
 Leeds, Jeffrey T.  
 Lee-Kung, Dinah  
 Leet, Kenneth H.M.  
 Leffall, LaSalle D. III  
 Leghorn, Richard S.  
 Legro, Jeffrey W.  
 Legvold, Robert  
 Lehman, John F.  
 Lehman, Ronald Frank II  
 Lehner, Peter H.\*  
 Lehrer, Jim  
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 Leich, John Foster  
 Leland, Marc E.  
 Lelyveld, Joseph  
 Lemack, Carrie A.  
 LeMelle, Gerald A.  
 Lemkin, Bruce Stuart  
 Lemle, J. Stuart  
 Lempert, Robert J.  
 Lempert, Yael  
 Lenfest, Harold F.  
 Lennon, Alexander T.J.  
 Lennox, William J. Jr.  
 Lenti, Sarah M.  
 Lenzen, Louis C.  
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 Leone, Richard C.  
 Leopold, Evelyn R.\*  
 Lesch, Ann Mosely  
 Leslie, John W. Jr.  
 Lesser, Ian O.  
 Lettow, Paul V.†  
 Lettre, Marcel J. II\*  
 Levensohn, Pascal N.  
 Leverett, Flynn L.  
 Levin, Herbert  
 Levin, John A.  
 Levin, Michael Stuart  
 Levine, Mel  
 Levine, Susan B.  
 Levinson, Marc  
 Levitsky, Jonathan E.  
 Levitt, Arthur Jr.  
 Levy, Matthew A.  
 Lew, Jacob J.  
 Lewis, Bernard  
 Lewis, Edward T.  
 Lewis, Eric L.\*  
 Lewis, John P.  
 Lewis, Maureen A.  
 Lewis, Stephen R. Jr.  
 Lewis, W. Walker  
 Lewy, Glen S.  
 Li, Lu  
 Libby, I. Lewis Jr.  
 Lichtblau, John H.  
 Lichtenstein, Cynthia C.  
 Lieber, James E.  
 Lieber, Robert J.  
 Lieberman, Joseph I.  
 Lieberman, Nancy A.  
 Lieberthal, Keith L.  
 Lieberthal, Kenneth G.  
 Liebowitz, Jessica K.  
 Lifton, Robert K.  
 Light, Timothy  
 Lighthizer, Robert E.  
 Lincoln, Edward J.  
 Lindberg, Tod  
 Lindberg, Nancy Elizabeth  
 Linden, Josephine  
 Lindsay, Beverly  
 Lindsay, Franklin A.  
 Lindsay, James M.  
 Linen, Jonathan S.  
 Ling, Lisa J.  
 Link, Troland S.  
 Linnington, Abigail T.  
 Lipman, Ira A.

Lipman, Joanne\*  
 Lippard, Joshua J.  
 Lippert, Kenneth  
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 Lippsey, Brian C.  
 Lippman, Thomas W.  
 Lipsitz, Rochelle J.  
 Lipsky, John P.  
 Lipsky, Seth  
 Lipton, Jonathan A.  
 Lissakers, Karin M.  
 Litau, Robert E.  
 Little, David  
 Littlefield, Elizabeth L.  
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 London, Herbert I.  
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 Lowenfeld, Andreas F.  
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 Lowenstein, James G.  
 Lowenthal, Abraham F.  
 Lowry, Glenn D.  
 Loy, Frank E.  
 Lozano, Ignacio E.  
 Lozano, José Ignacio  
 Lozano, Monica C.  
 Lu, Xiaobo  
 Lubin, Nancy  
 Lubman, Stanley B.  
 Lucas, C. Payne  
 Lucas, Sarah T.  
 Luck, Edward C.  
 Lucy, William  
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 Luers, Wendy W.  
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 Luke, John A. Jr.  
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 Lyall, Katharine C.  
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 Lynn, James T.  
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 Lynton, Michael M.  
 Lyon, David W.  
 Lyons, Eugene M.  
 Lyons, James E.  
 Lyons, Richard Kent  
 M  
 Ma, Christopher  
 Ma, Ying  
 Mabry, Marcus B.  
 Mabus, Raymond E.  
 MacCormack, Charles Frederick  
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 Make, William P.  
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 Malcomson, Scott\*  
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 Malik, Arslan  
 Malinowski, Tom  
 Mallery, David W.  
 Mallery, Richard  
 Mallett, Robert L.  
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 Maloney, Jason David  
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 Manatt, Charles T.  
 Manca, Marie Antoinette  
 Mancuso, Mario\*  
 Mandelbaum, Michael  
 Maniatis, Gregory A.  
 Manilow, Lewis  
 Mann, James H.  
 Mann, Michael D.  
 Mann, Sloan Charles  
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 Mansoor, Peter R.\*  
 Manyin, Mark E.  
 Manzi, Jim  
 Marans, J. Eugene  
 Marcom, John E. Jr.  
 Marcum, John Arthur  
 Marder, Murray  
 Margolis, David I.  
 Mariotti, Steven J.  
 Mark, Hans M.  
 Mark, Daniel S.  
 Mark-Jusbaschte, Rebecca P.  
 Marks, Paul A.  
 Marlin, Alice Tepper  
 Marquet, L. David  
 Marr, Phebe A.  
 Marron, Donald B.  
 Marsh, Tom F.  
 Marshall, Andrew W.  
 Marshall, Anthony D.  
 Marshall, Dale Rogers  
 Marshall, F. Ray  
 Marshall, Katherine  
 Marshall, Zachary Blake  
 Marten, Kimberly Joy  
 Martin, Daniel Richard  
 Martin, Lynn Morley  
 Martin, Susan F.  
 Martin, William F.  
 Martinez, Jennifer S.  
 Martinez, Roman IV  
 Marton, Kati I.  
 Masin, Michael T.  
 Massey, L. Camille  
 Massey, Walter E.  
 Massimino, Elisa C.  
 Mastranduno, Michael  
 Masters, Carlton A.  
 Matheson, Michael J.  
 Mathews, Jessica T.  
 Mathews, Michael S.  
 Mathias, Charles McC. Jr.  
 Mathias, Edward J.  
 Mathis, Brian Pierre  
 Matlock, Jack F. Jr.  
 Matney, William Alan  
 Matsukata, Naotaka  
 Matteson, William B.  
 Matthews, Eugene A.  
 Mattingly, Amanda Curtis  
 Mattox, Gale A.  
 Matuszewski, Daniel C.  
 Matzke, Richard H.  
 Maxwell, Kenneth R.  
 May, Ernest R.  
 May, Michael M.  
 Mayer, Claudette  
 Mayer, William Emilio  
 Mayhew, Alice E.  
 Mazur, Jay  
 McAfee, William Gage  
 McAllister, Jef Olivarius  
 McAllister, Singleton B.  
 McArdle, Megan†  
 McCaffrey, Barry R.  
 McCain, John S. III  
 McCann, Edward F. II  
 McCarian, Patrick F.  
 McCarter, John W. Jr.  
 McCahey, James P.  
 McCarthy, Kathleen D.  
 McCaw, Susan R.\*  
 McChrystal, Stanley A.  
 McCloy, John J. II  
 McClure, Robert L.  
 McCluskey, Jerome P.  
 McClymont, Mary E.\*  
 McCormack, Elizabeth J.  
 McCormack, Richard Thomas Fox  
 McCormick, David H.  
 McCouch, Donald G.  
 McCoy, Debbie  
 McCoy, Jennifer L.  
 McCracken, Paul W.  
 McCray, Ronald David  
 McCurdy, Dave K.  
 McDermott, Jim  
 McDevitt, Sean Daniel  
 McDonald, Alonzo L.  
 McDonald, James S.  
 McDonald, Kara C.  
 McDonald, Tom  
 McDonough, William J.  
 McDougall, Gay J.  
 McEntee, Joan M.  
 McFarlane, Jennifer A.  
 McFarlane, Robert C.  
 McFate, Patricia Ann  
 McFaul, Michael A.  
 McGarr, Cappy R.  
 McGowan, Alan H.  
 McGowan, Kathleen A.  
 McGurk, Brett H.  
 McGurn, William  
 McHenry, Donald F.  
 McIntosh, Brent J.  
 McKenna, Patrick R.  
 McKeon, Robert B.  
 McKibben, Tracy B.\*  
 McLarry, Thomas F. III  
 McLaughlin, Charles James IV  
 McLaughlin, John E.  
 McLean, Mora L.  
 McLean, Sheila Avrin  
 McLin, Jon Blythe  
 McManus, Doyle  
 McManus, Jason D.  
 McMaster, Herbert Raymond  
 McNally, Thomas A.  
 McNamara, Dennis L.  
 McNamara, Kathleen R.  
 McNamara, Robert S.  
 McNamara, Thomas E.  
 McNaughter, Thomas L.  
 McPeak, Merrill A.  
 McPherson, M. Peter  
 McQuade, Lawrence C.  
 McWade, Jessica C.  
 Meacham, Carl E.

\* Elected to membership in 2008.

† Elected to five-year term membership in 2008.

Meacham, Jon  
 Mead, Dana G.  
 Mead, E. Scott  
 Mead, Walter Russell  
 Meadows, Jeanne Terry  
 Meadwayer, John J.  
 Medavoy, Mike  
 Medawar, Adrienne  
 Medina, Kathryn B.  
 Medish, Mark Christian  
 Medley, Richard  
 Meers, Sharon I.  
 Meertens, Michelle A.  
 Mehman, Kenneth B.\*  
 Mehreteab, Ghebre Selassie  
 Mehta, Ved  
 Meigs, Montgomery C.  
 Meissner, Doris M.  
 Meister, Irene W.  
 Melby, Eric D.K.  
 Melboan, George R.  
 Melton, Carol A.  
 Mendelson Forman, Johanna  
 Mendelson, Sarah E.  
 Mendlovitz, Saul H.  
 Mendoza, Roberto G.  
 Menges, Carl B.  
 Menke, John R.  
 Menon, Rajan  
 Menschel, Robert B.  
 Merkel, Claire Sechler  
 Merkel, David Austin  
 Meron, Theodor  
 Merow, John E.  
 Merritt, Jack Neil  
 Merszei, Zoltan  
 Mesdag, Willem  
 Messelom, Matthew S.  
 Mestres, Ricardo A. Jr.  
 Metzger, Barry  
 Mezzi, Jamie Frederic  
 Meunier, Sophie  
 Meyer, Edward C.  
 Meyer, John Robert  
 Meyer, Karl E.  
 Meyer, Michael Ryder  
 Meyer, Paul H.  
 Meyerman, Harold J.  
 Michaels, Jon D. †  
 Michaels, Marguerite  
 Michel, Christopher Prentiss  
 Mickiewicz, Ellen  
 Midgley, Elizabeth  
 Mihaly, Eugene B.  
 Mikell, Gwendolyn  
 Miles, Edward L.  
 Milestone, Judith B.  
 Millard, Robert  
 Miller, Aaron David  
 Miller, Amber D. †  
 Miller, Anthony Murray  
 Miller, Charles R.  
 Miller, Christopher D.  
 Miller, David Charles Jr.  
 Miller, Debra Lynn  
 Miller, Franklin C.  
 Mortimer, David H.  
 Mosbacher, Robert A.  
 Mosbacher, Robert A. Jr.\*  
 Moseley, T. Michael  
 Moses, Alfred H.  
 Mossetig, Michael David  
 Moskow, Kenneth A.  
 Moskow, Michael H.  
 Moss, Ambler H. Jr.  
 Mossman, James  
 Motley, Joel W.  
 Mottahedeh, Roy P.  
 Mottulsky, Daniel T.  
 Moutat, Lucia  
 Moyet, Homer E. Jr.  
 Mroz, John Edwin  
 Mudd, Daniel H.  
 Mudd, Margaret F.  
 Mujal-Leon, Eusebio  
 Mulberger, Virginia A.  
 Mulcahy, Anne M.  
 Mulford, David C.  
 Muller, Edward R.  
 Muller, Steven  
 Mulvauey, Sean  
 Mundie, Craig James  
 Munger, Edwin S.  
 Muñoz, George  
 Munroe, Alexandra Kneeland  
 Munroe, George B.  
 Munsch, Stuart B.  
 Munyan, Winthrop R.  
 Murase, Emily Moto  
 Muravchik, Joshua  
 Murdock, Rupert  
 Murdock, Deroy  
 Murdy, William F.  
 Murillo, Maria Victoria  
 Murphy, Caryle M.  
 Murphy, Ewell E. Jr.  
 Murphy, Richard W.  
 Murphy, Thomas S.  
 Murray, Alan S.  
 Murray, Douglas J.  
 Murray, Douglas P.  
 Murray, Ian P.  
 Murray, Janice L.  
 Murray, Lori Esposito  
 Murray, Robert J.  
 Muse, Martha Twitchell  
 Mushman, Bettye Martin  
 Mustafa, Herro K.  
 Myers, Richard B.  
 Myerson, Toby S.  
 Myrow, Stephen A.  
 N  
 Nachmanoff, Arnold  
 Nacht, Michael  
 Nadiri, M. Ishaq  
 Nagl, John A.  
 Nagorski, Andrew  
 Nagorski, Zygmunt  
 Nájera, Peter F.  
 Nakhleh, Emile A.  
 Naplan, Steven J.  
 Napolitano, Janet A.  
 Nash, William L.  
 Nasr, Vali R.  
 Nathan, James A.  
 Nathanson, Marc B.  
 Nathoo, Raiffiq A.  
 Nau, Henry R.  
 Nauert, Heather Anne  
 Neal, Jeffrey C.  
 Neal, Stephen L.  
 Nealer, Kevin G.  
 Nederlander, Robert Jr.  
 Negroponte, Diana Villiers  
 Negroponte, John D.  
 Neier, Aryeh  
 Neilson, Trevor David  
 Nelson, Abigail †  
 Nelson, Anne  
 Nelson, Daniel N.  
 Nelson, Merlin E.  
 Nelson, Richard D.  
 Nelson, Robert L. Jr.  
 Nemazee, Hassan  
 Nepomnyashchy, Catharine Theimer  
 Nesbit, Lynn  
 Neuger, Win J.  
 Neuman, Stephanie G.  
 Neureiter, Norman P.  
 Newberg, Esther R.  
 Newburg, Andre  
 Newcomb, Nancy S.  
 Newell, Barbara W.  
 Newhouse, John  
 Newman Hood, Alisa  
 Newman, Jay H.  
 Newman, Pamela J.  
 Newman, Pauline  
 Newman, Priscilla A.  
 Newman, Richard T.  
 Newton, M. Diana Halweg  
 Ney, Edward N.  
 Nguyen, Tuan H. †  
 Nicholas, N. J. Jr.  
 Nichols, Mark Alexander  
 Nichols, Rodney W.  
 Nicholson, Jan  
 Nicocelli, Ann M.  
 Nides, Thomas R.  
 Niehuss, John M.  
 Niehuss, Rosemary Neaher  
 Nielsen, Nancy  
 Nielsen, Suzanne Christine  
 Nilsson, A. Kenneth  
 Nilsson, Keith R.  
 Nimez, Matthew  
 Nitze, William A.  
 Noam, Eli M.  
 Nogales, Luis G.  
 Nolan, Janne Emilie  
 Noland, Marcus  
 Nolte, William M.  
 Nonacs, Eric Steven  
 Nooter, Robert Harry  
 Norman, William S.  
 Norquist, Grover Glenn  
 Nortrup, Nancy J.\*

Norton, Augustus Richard  
 Norton, Eleanor Holmes  
 Norton, Patrick M.  
 Nossel, Suzanne F.  
 Noto, Lucio A.  
 Novack, Lynne Dominick  
 Novogratz, Jacqueline  
 Novy-Marx, Milena K.  
 Nuechterlein, Jeffrey D.  
 Nunn, Sam  
 Nussbaum, Bruce  
 Nye, J. Benjamin H.\*  
 Nye, Joseph S. Jr.  
  
 O  
 Oakley, Phyllis E.  
 Oakley, Robert B.  
 Oberdorfer, Don  
 O'Cleircain, Carol  
 Odeen, Philip A.  
 Odell, John S.  
 Oettinger, Anthony G.  
 Offenheiser, Raymond C. Jr.  
 Offit, Morris W.  
 O'Flaherty, J. Daniel  
 Oh, Kongdan  
 O'Hanlon, Michael  
 O'Hare, Joseph A.  
 Okata, Maritza U.B.†  
 Okawara, Merle Aiko  
 Oliva, L. Jay  
 Oliver, April A.  
 Olmstead, Cecil J.  
 Olson, Jane T.  
 Olson, Lyndon L. Jr.  
 Olson, Ronald L.  
 Olvey, Lee D.  
 O'Malley, Cormac K.H.  
 Omstead, Thomas E.  
 O'Neal, E. Stanley  
 O'Neil, Kathleen A.  
 O'Neil, Michael J.  
 O'Neil, Shannon K.  
 O'Neill, Brian Deveraux  
 O'Neill, Louis F.  
 O'Neill, Mark E.  
 O'Neill, Michael J.  
 Onek, Joseph N.  
 Oppenheimer, Andres M.  
 Oppenheimer, Franz Martin  
 Oppenheimer, Michael F.  
 O'Prey, Kevin P.  
 Ordway, John M.\*  
 O'Reilly, David J.\*  
 Orendlicher, Diane  
 Orlins, Stephen A.  
 OrNSTein, Norman J.  
 O'Rourke, Patrick J.  
 Orr, Robert C.  
 Orrenius, Pia M.  
 Osborn, John E.  
 Osborne, Richard de J.  
 Ostus, Margaret Elizabeth  
  
 \* Elected to membership in 2008.  
 † Elected to five-year term membership in 2008.

Osman, Hodia K. †  
 Osmer McQuade, Margaret  
 Osnos, Peter L. W.  
 Osnos, Susan Sherer  
 Ostrander, F. Taylor  
 Ostrov, Shirlene Delacruz  
 O'Sullivan, Meghan L.  
 Otero, Maria  
 O'Toole, Tara Jeanne  
 Otto, Eric H. †  
 Ovitiz, Michael S.  
 Owen, Henry David  
 Owen, Roberts Bishop  
 Owens, James W.  
 Owens, William A.  
 Oxman, Bernard H.  
 Oxman, Stephen A.  
 Oxnam, Robert B.  
 Oye, Kenneth A.  
  
 P  
 Paal, Douglas Haines  
 Pacheco, David A.  
 Pachios, Harold C.  
 Pachon, Harry P.  
 Packard, George R.  
 Page, Carter W.  
 Paine, George C. II  
 Paisner, Bruce Lawrence  
 Pakula, Hannah C.  
 Palmer, Mark  
 Palmer, Matthew A.  
 Palmer, Ronald D.  
 Palmieri, Victor H.  
 Pan, Jeremiah S.  
 Pan, Escher  
 Pan, Philip P.  
 Paperin, Stewart J.  
 Pardee, Scott E.  
 Pardes, Herbert  
 Pardeew, James W. Jr.  
 Parekh, Sanjay M.  
 Parent, Louise M.  
 Paris, Jonathan  
 Parker Feld, Karen  
 Parker, Elizabeth Rindskopf  
 Parker, Jason H.  
 Parker, Jay M.  
 Parker, Penny L.  
 Parkinson, Roger P.  
 Parks, Michael Christophier  
 Parsky, Gerald L.  
 Parsons, Richard D.  
 Pascual, Carlos E.  
 Passer, Juliette M.  
 Passman, Pamela S.  
 Paster, Howard G.  
 Pastor, Robert A.  
 Patel, Ebrahim S.  
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 Patrick, Thomas Harold  
 Patrickof, Alan Joel  
 Patrikis, Ernest T.  
 Patterson, Eric D. †  
 Patterson, Michael D.

Patterson, Patricia M.  
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 Paul, Roland A.  
 Paulson, Henry M. Jr.  
 Paulus, Judith K.  
 Paumgarten, Nicholas Biddle  
 Pavel, Barry  
 Pearl, Frank H.  
 Pearlstine, Norman  
 Peckham, Gardner G.  
 Pedersen, Richard Foote  
 Pederson, Rena M.  
 Pell, Claiborne  
 Pellathy, Gabriel B.  
 Pellereau, Robert H. Jr.  
 Pena, Federico F.  
 Penn, Lawrence Edward III  
 Penn, Mark Jeffrey  
 Pereira, Dylan C.  
 Perella, Joseph R.  
 Peretz, Don  
 Perez, Antonio F.  
 Perez, David  
 Pérez-Stable, Marifeli  
 Perkin, Linda J.  
 Perkins, Edward J.  
 Perkins, Roswell B.  
 Perkovich, George R.  
 Perlman, Janice Elaine  
 Perlmutter, Barbara S.  
 Perlmutter, Louis  
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 Perry, Elizabeth Jean  
 Perry, Robert C.  
 Perry, William J.  
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 Peters, Michael P.  
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 Peterson, Michael A.\*  
 Peterson, Peter G.  
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 Petree, Richard W.  
 Petree, Richard W. Jr.  
 Petri, Thomas E.  
 Petro, James Ben†  
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 Pfaltzgraff, Robert L. Jr.  
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 Pfeiffer, Leon K.  
 Pfeiffer, Steven B.  
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 Pharr, Susan J.  
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 Phelps, Edmund S.\*  
 Phillips, Cecil M.  
 Phillips, David L.  
 Phillips, Jeanne L.  
 Pickering, Thomas R.  
 Pieczemik, Steve R.

Piedra, Alberto M. Jr.  
 Pierce, John vanden Heuvel  
 Pierce, Lawrence W.  
 Pierce, Ponchitra  
 Piery, Jan  
 Pierre, Andrew J.  
 Pifer, Steven K.  
 Pigott, Charles M.  
 Pike, John E.  
 Pilgrim, Kathryn  
 Pillar, Paul R.  
 Pilling, Donald L.  
 Pillsbury, Marnie S.  
 Pillsbury, Michael  
 Pilon, Juliana Geran  
 Pincus, Lionel I.  
 Pincus, Walter H.  
 Pinkerton, W. Stewart Jr.  
 Pipes, Daniel  
 Pipes, Richard  
 Pisano, A. Robert\*  
 Pisar, Leah F. †  
 Pitts, Joe W. III  
 Pivik, George A.  
 Pizzarello, Louis D.  
 Plaks, Livia B.  
 Platt, Alan A.  
 Platt, Alexander H.  
 Platt, Nicholas  
 Platt, Sheila Maynard  
 Plattner, Marc F.  
 Plepler, Richard L.  
 Plutzik, Jonathan  
 Poats, Rutherford M.  
 Pocalyko, Michael N.  
 Pogue, Richard W.  
 Poizner, Stephen L.  
 Polk, William R.  
 Pollack, Gerald A.  
 Pollack, Jonathan D.  
 Pollack, Kenneth Michael  
 Pollack, Lester  
 Pollard, Neal A.  
 Pond, Elizabeth  
 Poneman, Daniel Bruce  
 Pool-Eckert, Marquita J.  
 Popadnhk, Roman\*  
 Popkin, Anne B.  
 Popoff, Frank  
 Porter, John Edward  
 Portes, Richard D.  
 Porzecanski, Arturo C.  
 Posen, Adam S.  
 Posen, Barry R.  
 Posner, Michael  
 Poste, George H.  
 Postol, Theodore A.  
 Potter, William C.  
 Pottinger, Matthew F.  
 Powell, Colin L.  
 Powell, Dina Habib  
 Powell, Jerome H.  
 Powers, Averill L.  
 Powers, Thomas  
 Powers, Timothy E.  
 Pozen, Robert C.

Pranger, Robert J.	Ranis, Gustav	Rice, Susan E.	Roggero, Frederick F.
Prasso, Sheridan T.	Rankin, Clyde E. III	Rich, John H. Jr.	Rogoff, Kenneth S.
Precht, Henry	Raphel, Robin Lynn	Rich, Michael D.	Rohan, Karen M.
Pregenzer, Arian L.	Rappaport, Alan H.	Richard, Anne C.	Rohatyn, Felix G.
Prescott, Elizabeth M.	Rascoff, Samuel James	Richards, Paul G.	Rohlen, Thomas P.
Press, William H.	Ratchford, J. Thomas	Richards, Stephen H.	Rokke, Ervin J.
Pressler, Larry	Rather, Dan	Richardson, Frank E.	Roman, Nancy Ellen
Pressman, Jeremy	Rattesar, Romesh M.	Richardson, Henry J. III	Romano, Christina M.
Preston, Stephen W.	Rattner, Steven L.	Richardson, John	Romanowski, Alina L.
Prewitt, Kenneth	Ratray, Gregory John	Richardson, Richard W.	Romberg, Alan D.
Price, Daniel M.	Rauch, Rudolph S.	Richardson, William B.	Romero, Philip Joseph
Price, John R. Jr.	Raul, Alan Charles	Richardson, William R.	Romero-Barcelo, Carlos A.
Price, Raymond K. Jr.	Raustiala, Kal*	Richardson, Yolonda C.	Romig, Alton D. Jr.
Price, Robert	Ravenal, Earl C.	Richburg, Keith B.	Rondeau, Ann E.
Price, Steven	Ravenholt, Albert V.	Richter, Anthony	Roosevelt, Theodore IV
Priest, William W. Jr.	Ravich, Samantha F.	Riddell, Malcolm C.	Rose, Charles Peete Jr.
Prieto, Daniel B. III	Ravitch, Richard	Ridgway, Rozanne L.	Rose, Daniel
Prince, Charles O. III	Raymond, David A.	Rieckhoff, Paul J. †	Rose, Elihu
Pritzker, Penny S.	Raymond, Douglas A.	Rieff, David	Rose, Gideon
Pronza, Luis M.	Raymond, Lee R.	Riely, John E.	Rose, Joseph B.
Pritzker, Thomas J.	Read, Benjamin L.	Riffat, Imran	Rose, Marshall
Proenza, Luis M.	Reade, Claire E.	Rifkind, Robert S.	Rosecrance, Richard
Proz, Jonathan M.	Realyuo, Celina B.	Ringold, Dena	Rosen, Andrew Allen
Prueher, Joseph Wilson	Redman, Charles E.	Riordan, Michael L.	Rosen, Arthur H.
Pryce, Jeffrey F.	Reed, Charles B.	Riotta, Giovanni	Rosen, Daniel H.
Puchala, Donald James	Reed, Jack	Rishikof, Harvey	Rosen, Gary
Puckert, Robert H.	Reed, Joseph Verner	Ritch, John B. III	Rosen, Jack
Pulling, Edward L.	Reed, Lucy Ferguson	Rivers, Richard R.	Rosen, Jane K.
Pulling, Thomas L.	Reese, William Sears	Riviera, Gloria S.	Rosen, Jeffrey A.
Punke, Timothy E.	Regan, Ned	Rivkin, David B. Jr.	Rosen, Robert L.
Purcell, Susan Kaufman	Regens, James L.	Rivkin, David W.	Rosenberg, Mark B.
Pursley, Robert E.	Rehman, Asim	Rizk, Alice M.	Rosenblatt, Lionel A.
Pusray, John S.	Reichert, William M.	Robb, Charles S.	Rosenblatt, Peter R.
Putnam, Robert D.	Reid, Ogden	Robbins, Carra Anne	Rosenblum, Mort L.
Pye, Lucian W.	Reiling, Peter A.	Robbins, Elizabeth Jane*	Rosenfeld, Stephen S.
Pyle, Kenneth B.	Reilly, William K.	Robbins, Rachel F.	Rosenfeld, Allan
Q	Reimer, Dennis Joe	Roberts, Joseph E. Jr.	Rosenfeld, Patricia L.
Quainton, Anthony C.E.	Reimers, Fernando Miguel	Robert, Stephen	Rosenfeld, Nicholas Quinn
Quam, Lois E.	Reinhardt, John E.	Roberts, Bradley H.	Rosenkranz, Robert
Quandt, William B.	Reinhart, Carmen M.	Roberts, John J.	Rosenstein, Scott Andrew
Quartel, Robert Jr.	Reinharz, Jehuda	Roberts, Walter R.	Rosensweig, Jeffrey A.
Quelch, John A.*	Reinke, Jeffrey A.	Robinson, Barbara Paul	Rosenthal, Andrew M.
Quester, George H.	Reisman, William Michael	Robinson, David Z.	Rosenthal, Jack
Quigley, Kevin F.F.	Reiss, Mitchell B.	Robinson, Davis R.	Rosenthal, Joel H.*
Quinn, Jane Bryant	Remington, Thomas F.	Robinson, James D. III	Rosenthal, Mitchell S.
Quinn, John M.	Remnick, David J.	Robinson, Linda	Rosenwald, E. John Jr.
R	Renfrew, Charles Byron	Robinson, Pearl T.	Rosenwald, Nina
Raab, Jennifer J.	Renné-Malone, Jeannie M.	Robison, Olin C.	Rosenzweig, Robert M.
Rabb, Bruce	Rennie, Milbrey	Rocca, Christina B.	Rosett, Claudia
Rabinowitch, Alexander	Rennie, Renate	Rocha, V. Manuel	Roskens, Ronald W.
Rabinowitch, Victor	Reppert, John C.	Roche, James G.	Rosner, Jeremy D.
Racz, Gregory N.	Reppy, Judith V.	Rockefeller, David	Rosovsky, Henry
Radtke, Robert W.	Resnicoff, Arnold E.	Rockefeller, David Jr.	Ross, Christopher W.S.
Rahman, Anika	Resor, Stanley R.	Rockefeller, John D. IV	Ross, Dennis B.
Raines, Franklin D.	Rethmeier, Blain K.	Rockefeller, Nicholas	Ross, Gary N.
Raiser, Skye	Revesz, Richard L.*	Rockwell, Hays H.	Ross, Robert S.
Raisan, John	Revzin, Philip S.	Rockwell, Keith McElroy	Rossabi, Morris
Ramakrishna, Kilaparti	Rey, Nicholas A.	Rodin, Judith	Rosso, David J.
Ramer, Bruce M.	Rhinlander, John B.	Rodriguez, Cristina M. †	Rossotti, Charles O.
Ramer, Lawrence J.	Rhodes, William R.	Rodriguez, Rita M.	Rostow, Nicholas
Ramirez, Lilia L.	Ritardel, Mira R.	Rodriguez, Vincent A.	Rotberg, Robert I.
Ramo, Simon	Rice, Condoleezza	Rodrik, Dani	Roth, Kenneth
Ramsey, W. Russell	Rice, Donald S.	Roetz, Riordan	Roth, Stanley Owen
Randolph, R. Sean	Rice, Joseph A.	Roff, J. Hugh Jr.	Roth, William M.
Randt, Clark T. Jr.	Rice, Joseph Lee III	Rogers, John M.	Rotkopf, Adrean S. †

Rothkopf, David | Jochanan  
 Rottenberg, Linda D.  
 Roumani, Nadia  
 Route, Ronald A.  
 Rovine, Arthur W.  
 Rowen, Henry S.  
 Rowny, Edward L.  
 Roy, J. Stapleton  
 Rubenstein, David M.  
 Rubenstein, Leonard S.\*  
 Rubin, Arthur Mark  
 Rubin, Barnett R.  
 Rubin, Gretchen C.  
 Rubin, James P.  
 Rubin, Nancy H.  
 Rubin, Nilmimi Gunaratne  
 Rubin, Robert E.  
 Rubin, Trudy S.  
 Rudder, Philip C.  
 Rudensine, Neil L.  
 Rudin, William C.  
 Rudman, Warren B.  
 Ruenitz, Robert M.  
 Ruggie, John G.  
 Rugh, William A.  
 Runge, Carlisle Ford  
 Rupp, George E.  
 Ryan, Arthur F.  
 Ryan, Eyan M.†  
 Ryan, John T. III  
 Ryan, Kevin P.  
 Ryan, Michael E.  
 Ryan, Patrick G. Jr.

S

Sacerdore, Peter M.  
 Sachs, Jeffrey D.  
 Sacks, Paul M.  
 Sagan, Scott D.  
 Sakian, Carol Knuth  
 Salacuse, Jeswald William  
 Salazar, Ana Maria  
 Salem, George R.  
 Salomon, Richard E.  
 Solomon, William R.  
 Salzman, Anthony David  
 Samore, Gary  
 Sample, Steven B.  
 Samuels, Barbara Christie II  
 Samuels, Michael A.  
 Samuels, Richard J.  
 Sanchez, Miguel Antonio  
 Sanchez, Orlando  
 Sandalow, David  
 Sandel, Michael J.  
 Sander, Alison B.  
 Sanders, Barry A.  
 Sanders, Marlene  
 Sanderson, Steven E.  
 Sands, Amy  
 Sanger, David E.  
 Sanok, Stephanie†  
 Sapiro, Miriam

\* Elected to membership in 2008.  
 † Elected to five-year term membership in 2008.

Schwab, Susan Carroll  
 Schwabe, Nina Rebecca  
 Schwartz, Bernard L.  
 Schwartz, Eric Paul  
 Schwartz, Norton A.  
 Schwartz, Peter  
 Schwaz, Adam  
 Schwarzzer, William W.  
 Schwarzman, Stephen A.  
 Schwebel, Stephen M.  
 Schweitzer, Theodore U.  
 Schwertin, Samuel Lawrence  
 Sciolino, Elaine F.  
 Sciuto, James E.\*  
 Scoblic, J. Peter  
 Scott, Jeannine B.  
 Scott, John M. III  
 Scott, Robert A.  
 Scowcroft, Brent  
 Scranton, William W.  
 Scully, Timothy R.  
 Seagrave, Norman P.  
 Sears, Jonathan E.  
 Seaton, James B. III  
 Segal, Sheldon J.  
 Segal, Susan Louise  
 Selb, Gerald F.  
 Seibold, Frederick C. Jr.  
 Seiple, Chris  
 Sekulow, Eugene A.  
 Selee, Andrew D.  
 Selin, Ivan  
 Sender, Henry  
 Sennett, Richard  
 Sepúlveda, Lilian  
 Servan-Schreiber, Pascaline\*  
 Sesno, Frank W.  
 Sestanovich, Stephen R.  
 Setser, Brad W.  
 Sewall, John O.B.  
 Sewall, Sarah  
 Sewell, John W.  
 Sexton, John E.  
 Seymour, Frances J.  
 Shafer, D. Michael  
 Shafer, Jeffrey R.  
 Shaheen, Mark A.  
 Shalor, Barbara  
 Shalala, Donna E.  
 Shalikaashvili, John M.  
 Shambaugh, David  
 Shanker, Thomas Daniel  
 Shapiro, Andrew J.  
 Shapiro, Daniel B.  
 Shapiro, Isaac  
 Shapiro, Judith R.  
 Shaplen, Jason T.  
 Sharma, Anita  
 Sharp, Daniel A.  
 Shastruck, John  
 Shaw, David E.  
 Shearer, Brooke L.  
 Sheehan, Kevin P.  
 Sheehan, Michael A.  
 Sheeran, Josette M.  
 Sheffield, Jill W.

Shenbaum, Stanley K.  
 Sheldon, Eleanor B.  
 Shelp, Ronald K.  
 Shelton, Joanna Reed  
 Shelton-Colby, Sally A.  
 Shenk, George H.  
 Shepard, Stephen B.  
 Shepardson, Robert Thomas  
 Shepherd, J. Michael  
 Shepherd, Karen F.  
 Sheriff, Alan R.  
 Sherkey, Mark B. Jr.  
 Sherman, Wendy R.  
 Sherr, Lynn B.  
 Sherry, George L.  
 Sherwood, Benjamin B.  
 Sherwood-Randall, Elizabeth  
 Shields, Geoffrey B.  
 Shields, Lisa Katherine  
 Shiffman, Gary M.  
 Shifter, Michael  
 Shinn, James J.  
 Shinseki, Eric  
 Shipley, Walter V.  
 Shirik, Susan L.  
 Shirzad, Faryar  
 Shlaes, Amity Ruth  
 Shoemaker, Christopher C.  
 Shonholtz, Raymond  
 Shribman, David M.  
 Shriver, Donald W. Jr.  
 Shriver, Timothy P.  
 Shu, John  
 Shulman, Colette  
 Shultz, George P.  
 Shultz, Susan Kent Fried  
 Shuman, David L.  
 Shuman, Stanley S.  
 Sick, Gary G.  
 Siebert, Muriel F.  
 Siegal, Bippy M.  
 Siegel, William D.  
 Siegman, Henry  
 Sifton, Elisabeth N.  
 Sifton, John  
 Sigal, Leon V.  
 Sigelman, Joseph M.  
 Sikkink, Kathryn A.  
 Silas, C. J.  
 Silber, Laura J.  
 Silberman, Laurence H.  
 Silberman, Robert S.  
 Silberstein, Alan M.  
 Silkenat, James R.  
 Silver, Allison  
 Silver, Brian M.  
 Silver, Daniel B.  
 Silver, Ron  
 Silverberg, Daniel I.†  
 Silverberg, Kristen L.  
 Silvers, Robert B.  
 Simes, Dimitri K.  
 Simmons, Adele  
 Simmons, Matthew R.  
 Simmons, P. J.  
 Simmons, Ruth J.

Simon, Denis Fred  
 Simon, Hugh V. Jr.  
 Simon, Jennifer J.  
 Sims, Calvin G.  
 Sinclair, Paula J.  
 Singh, Manisha  
 Singleton, Lincoln Cameron  
 Sinkin, Richard N.  
 Sisk, Mark S.\*  
 Sitrick, James Baker  
 Skinner, Kiron Kanina  
 Sklarow, Jennifer Friedman  
 Skol, Michael M.  
 Skolnikoff, Eugene B.  
 Skora, Alexander J.  
 Skorton, David J.  
 Slade, David R.  
 Slattery, Jim C.  
 Slaughter, Anne-Marie  
 Slaughter, Richard A.  
 Slavin, Barbara  
 Slawson, Paul S.  
 Sloane, Ann Brownell  
 Sloane, Leigh Morris  
 Sloat, Amanda L.†  
 Slobogin, Kathy\*  
 Slocombe, Walter B.  
 Small, Lawrence M.  
 Smalley, Kathleen  
 Smalley, Patricia T.  
 Smart, Christopher W.  
 Smart, S. Bruce Jr.  
 Smeall, Christopher  
 Smeid, Jonathan D.†  
 Smith, Adam Michael  
 Smith, Dane F. Jr.  
 Smith, David Shiverick  
 Smith, Edwin M.  
 Smith, Fern M.  
 Smith, Fred Gary  
 Smith, Frederick Wallace  
 Smith, Gayle E.  
 Smith, Hedrick L.  
 Smith, Jean Kennedy  
 Smith, Jeffrey H.  
 Smith, John T. II  
 Smith, Justin B.  
 Smith, Leighton W. Jr.  
 Smith, Malcolm B.  
 Smith, Martin  
 Smith, Michael B.  
 Smith, Perry M.  
 Smith, Peter Hopkinson  
 Smith, R. Jeffrey  
 Smith, Richard M.  
 Smith, Stephen G.  
 Smith, Theodore M.  
 Smith, Tony  
 Smith, W. Y.  
 Smith, Winthrop H. Jr.  
 Snider, Don M.  
 Snider, L. Britt  
 Snow, Robert Anthony  
 Snowe, Olympia J.  
 Snyder, Jed C.  
 Snyder, Richard E.

Snyder, Timothy D.  
 Sobel, Richard Paul  
 Sobol, Dorothy Meadow  
 Soderberg, Nancy E.  
 Sofaer, Abraham David  
 Sokolski, Henry D.  
 Solarz, Stephen J.  
 Solnick, Steven L.  
 Solomon, Andrew Wallace  
 Solomon, Anne G.K.  
 Solomon, Joshua N.  
 Solomon, Peter J.  
 Solomon, Richard H.  
 Solomon, Robert  
 Sonenshine, H. Marshall  
 Sonenshine, Tara Diane  
 Sonnenberg, Maurice  
 Sonnenfeldt, Helmut  
 Sonnenfeldt, Richard W.  
 Sorensen, Gillian Martin  
 Sorensen, Theodore C.  
 Sorkin, Andrew Ross†  
 Soros, George  
 Soros, Jonathan T.A.\*  
 Soros, Paul  
 Sosnicky, James R.  
 Soudriette, Richard W.  
 Sovern, Michael I.  
 Sowers, Thomas S. II†  
 Spagnuolo, Stephen A.  
 Spalter, Jonathan  
 Spangler, Scott M.  
 Spector, Leonard S.  
 Speedie, David C.  
 Speedie, David Sam  
 Speltz, Paul W.\*  
 Spencer, Edson W.  
 Spencer, John  
 Sperling, Gene B.  
 Spero, Joan E.  
 Spero, Joshua B.  
 Speyer, Jerry I.  
 Speyer, Robert J.  
 Spiegel, Daniel L.  
 Spiegel, John W.  
 Spielvogel, Carl  
 Spiers, Ronald I.  
 Spindler, J. Andrew  
 Spiro, Herbert John  
 Spoon, Alan  
 Spratt, John M. Jr.  
 Stacks, John  
 Stahl, Lesley R.  
 Staley, Kenneth W.  
 Stam, Allan C.  
 Stamas, Stephen  
 Stanger, Allison Katherine  
 Stanislaw, Joseph A.  
 Staples, Eugene S.  
 Starr, Alexandra L.  
 Starr, Kenneth I.  
 Stavridis, James G.  
 Steel, Ronald  
 Steiger, Paul E.  
 Stein, David F.  
 Stein, Elliot

Stein, Eric  
 Steinberg, David J.  
 Steinberg, James B.  
 Steinberg, Mark R.  
 Steinberg, Richard H.  
 Steinbruner, John D.  
 Steiner, Joshua L.  
 Steiner, Steven E.  
 Stempel, John D.  
 Stent, Angela Evelyn  
 Stepan, Alfred C.  
 Stern, David J.  
 Stern, Elyahu  
 Stern, Fritz  
 Stern, Jeffrey M.  
 Stern, Jessica E.  
 Stern, Paul G.  
 Stern, Paula  
 Stern, Todd D.  
 Stern, Walter P.  
 Sternberg, Marc S.  
 Sternberg, Seymour  
 Sterner, Michael E.  
 Stetson, Anne  
 Stevens, Charles R.  
 Stevens, James W.  
 Stevens, Paul Schott  
 Stevens, Robert J.  
 Stevenson, Charles A.  
 Stewart, Britany D.  
 Stewart, C. Evan  
 Stewart, Donald M.  
 Stewart, Gordon C.  
 Stewart, Jamie B. Jr.  
 Stewart, Ruth Ann  
 Stehm, Judith Hicks  
 Stiglitz, Joseph E.  
 Stiles, Deborah F.  
 Stith, Charles R.  
 Stith, Kate  
 Stobaugh, Robert B.  
 Stockman, David A.  
 Stoessinger, John G.  
 Stoga, Alan J.  
 Stokes, Bruce  
 Stone, Christopher B.  
 Stone, Jeremy J.  
 Stonesifer, Patricia Q.  
 Strasser, Jacqueline Laura  
 Straus, Oscar S. II  
 Strauss, Robert S.  
 Streeb, Gordon L.  
 Stremblau, John J.  
 Stringer, Howard  
 Strmecki, Marin J.  
 Strock, James M.  
 Stromseth, Jane E.  
 Stroock, Thomas F.  
 Strossen, Nadine  
 Studzinski, John J.\*  
 Stuehmke, Dorothy J.†  
 Styron, Rose  
 Sudarkasa, Niara  
 Sufi, Awais  
 Sughruue, Karen M.  
 Suleiman, Ezra N.

Sullivan, Gordon R.  
 Sullivan, John D.  
 Sullivan, Louis W.  
 Sumerlin, Donald Marcus  
 Summers, Lawrence H.  
 Sun, Angela†  
 Sundiata, Ibrahim K.  
 Suro, Roberto A.  
 Surphen, Mona K.  
 Sutterlin, James S.  
 Sutton, Francis X.  
 Suzman, Cedric  
 Swank, Emory C.  
 Swanson, Carl Axel  
 Sweaney, John J.  
 Sweig, Julia Ellen  
 Sweitzer, Brandon W.  
 Swid, Scott L.  
 Swiers, Peter Bird  
 Swiers, Peter Bird  
 Swing, John Temple  
 Swisher, Clayton E.  
 Syron, Richard F.  
 Szekely, Deborah\*  
 Szporluk, Roman

T  
 Taf, William H. IV  
 Tagliabue, Paul  
 Tahir-Khefi, Shurim R.  
 Talbot, Phillips  
 Talbot, Devin L.†  
 Talbot, Strobe  
 Talwar, Puneet  
 Tan Bhala, Kara W.Y.  
 Tananbaum, Steven A.  
 Tang, David K.Y.  
 Tanner, Harold  
 Tanter, Raymond  
 Tapia, Raul R.  
 Tarnoff, Alexander  
 Tarnoff, Peter  
 Tarter, C. Bruce  
 Tarullo, Daniel K.  
 Tatlock, Anne M.  
 Taubman, William  
 Tauscher, Ellen O.  
 Tavares, Ricardo S.  
 Taylor, Arthur R.  
 Taylor, Cathy L.  
 Taylor, Diana L.  
 Taylor, James S.  
 Taylor, James Scott Jr.†  
 Taylor, Kathryn Pelgrift  
 Teece, David J.  
 Teicher, Martha A.  
 Teitel, Ruti G.  
 Teitelbaum, Michael S.  
 Telhami, Shibley  
 Tellis, Ashley Joachim  
 Tempelsman, Maurice  
 Temple-Raston, Dina  
 Tenet, George J.  
 Tereck, Mark R.  
 Terracciano, Anthony P.  
 Terry, Sarah Meiklejohn

Theobald, Thomas C.  
Theros, Patrick N.  
Thielmann, A. Gregory\*  
Thiessen, Marc Alexander  
Thoman, G. Richard  
Thomas, Brooks  
Thomas, Evan W. III  
Thomas, Franklin A.  
Thomas, James P.  
Thomas, Lee B, Jr.  
Thomas, Lydia Waters  
Thomas-Graham, Pamela A.  
Thompson, Fred D.  
Thompson, Heather Dawn  
Thompson, Mischa E.  
Thompson, Nicholas E.S.  
Thompson, Robert L.  
Thompson, Tommy G.\*  
Thompson, W. Scott  
Thomson, James A.  
Thomson, Robert H. †  
Thornberry, William M.\*  
Thornburgh, Dick  
Thornell, Richard P.  
Thornton, John L.  
Thoron, Louisa  
Thorpe, Allen R.  
Tien, John K. Jr.  
Tienda, Maria  
Tierney, Matthew S.  
Tierney, Patricia E.  
Tierney, Paul E. Jr.  
Tiersky, Ronald  
Till, Kimberly  
Tillman, Seth P.  
Tilton, Andrew  
Timbers, William H.  
Timothy-Lankester, Kristen  
Timpson, Sarah Livingston  
Tindell, Cynthia A.  
Tingle-Smith, Tanisha N. †  
Tison, Frederick S.  
Tirana, Amina  
Tirpak, Bradley M.  
Tisch, Andrew Herbert  
Tisch, James S.  
Tisne, Claire Marvel  
Todman, Terence A.  
Todd Coon, Kiersten  
Toft, Monica Duffy  
Toll, Maynard J. Jr.  
Tomlinson, Alexander C.  
Toobin, Jeffrey R.  
Toomey, Kathleen Elizabeth  
Topping, Audrey Ronning  
Topping, Seymour  
Torano, Maria Elena  
Torres, Jonathan P.  
Torres, Gerald  
Torrice, Robert G.  
Toth, Robert C.  
Toungara, Jeanne Maddox  
Toungara, Frances Fragos\*  
\* Elected to membership in 2008.  
† Elected to five-year term membership in 2008.

Townsend, Kathleen Kennedy  
Trachtenberg, Stephen Joel  
Train, Harry D. II  
Train, John  
Train, Russell E.  
Trainor, Bernard E.  
Trani, Eugene P.  
Traub, James  
Treadway, Stephen J.  
Treaton, Adam J.  
Treaton, Mark C.  
Treat, John Elting  
Treat, Thomas J.  
Treverton, Gregory Frye  
Trice, Robert H. Jr.  
Trimble, Charles R.  
Trojan, Vera M.  
Trooboff, Peter D.  
Truitt, Nancy Sherwood  
Truman, Edwin M.  
Tsalik, Svetlana  
Tschai, Elizabeth G.  
Tsipis, Kosta  
Tucker, Cynthia A.  
Tucker, Jonathan B.  
Tucker, Nancy Bernkopf  
Tuggle, Clyde C.  
Tulbah, Ali H. †  
Tuminez, Astrid S.  
Tung, Ko-Yung  
Tunkey, James P.  
Turekian, Vaughan C. †  
Turner, Douglas W.  
Turner, J. Michael  
Turner, James M.  
Turner, Robert F.  
Turner, Stansfield  
Tusiani, Michael D.  
Tyrrell, R. Emmett Jr.  
Tyson, Carole Henderson  
Tyson, Laura D' Andrea

U  
Udovitch, Abraham L.  
Uhlig, Mark  
Ullman, Richard H.  
Ulman, Cornelius M.  
Ulrich, Marybeth Peterson  
Unger, Sanford J.  
Unger, David C.  
Unmacht, Julie Frances  
Upton, Maureen T.  
Usher, William R.  
Ussery, Tereema L. II\*  
Urgoff, Victor A.  
Utley, Garrick

V  
Vagts, Delev F.  
Vaky, Viron P.  
Valentine, Debra A.  
Valenzuela, Arturo A.  
van der Vink, Gregory E.

Van Dusen, Michael H.  
Van Dyk, Ted  
Van Evert, Stephen  
Van Fleet, James Alward  
Van Oudenaren, John  
Van Zandt, David Edgar  
Vance, Elsie Nicoll  
Vande Berg, Marsha  
vanden Heuvel, Katrina  
vanden Heuvel, William J.  
Varela, Marra B.  
Varmus, Harold E.  
Vecchi, Sesto E.  
Veit, Carol Michele  
Veit, Lawrence A.  
Veliotas, Nicholas A.  
Vendley, William F.  
Veneman, Ann M.  
Venkayya, Rajeev V.  
Verteger, Philip K. Jr.  
Verma, Gagan  
Verma, Richard R.  
Vermilye, Peter H.  
Verstanding, Toni G.  
Verveer, Melanie S.  
Verville, Elizabeth G.  
Vessey, John W.  
Vestler, Linda J.  
Viccello, Henry Jr.  
Vick, Edward H.  
Victor, Alice S.  
Vidal, David J.  
Vidot, Pote P.  
Viebranz, Curtis G.  
Viets, Richard Noyes  
Vila, Adis M.  
Viorst, Milton  
Viscusi, Enzo  
Vitalo, Alberto  
Vitalo, David J.  
Vlasic, Mark V.  
Voell, Richard Allen  
Vogel, Ezra F.  
Vogelsgang, Sandy Louise  
Vogelson, Jay M.  
Vojta, George J.  
Volcker, Paul A.  
Volk, Stephen R.  
von Eckartsberg, K. Gayle Rose  
von Lipssey, Roderick K.  
von Mehren, Robert B.  
Votaw, Carmen Delgado  
Vradenburg, George III  
Vuono, Carl E.

W  
Wachner, Linda J.  
Wachrel, Andrew Baruch  
Wadhams, Caroline Pfeiffer  
Wadsworth Darby, Mary  
Waggoner, Robert C.  
Wais, Marshall I. Jr.  
Wait, Jarett F.  
Waldman, Adir G.  
Waldron, Arthur  
Wales, Jane M.

Walker, Charlis E.  
Walker, George R.  
Walker, Jenonne  
Walker, John L.  
Walker, Nancy J.  
Walker-Huntley, Mary L.  
Wallace, Roger Windham  
Wallach, Kenneth L.  
Wallack, Jessica S. †  
Wallander, Celeste Ann  
Wallerstein, Mitchel B.  
Wallich, Christine I.  
Wallison, Peter J.  
Walsh, Ian K.  
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Walters, Barbara  
Walton, Anthony John  
Walton, R. Keith  
Walz, Kenneth N.  
Wanger, Leah Zell  
Ward, Jennifer C.  
Ward, Katherine T.  
Warner, Edward L. III  
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Warner, Margaret G.  
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Warner, Volney James  
Warren, Gerald L.  
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Watson, Peter S.  
Watts, John H.  
Watts, William  
Waxman, Matthew C.  
Weaver, David R.  
Webb, Hoyt K.  
Weber, Doron  
Weber, Vin  
Webster, William H.  
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Wei, Shang-Jin\*  
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Weil, Frank A.  
Weill, Sauford I.  
Weinberg, David B.  
Weinberg, Steven  
Weiner, Rebecca Ullam †  
Weinert, Richard S.  
Weinrod, W. Bruce  
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Weinstein, Jeremy M.  
Weinstein, Michael M.  
Weinstock, Davis II  
Weintraub, Sidney  
Weisberg, Jacob M.  
Weisman, Steven R.

Weiss, Andrew S.  
 Weiss, Charles Jr.  
 Weiss, Cora  
 Weiss, Stanley A.  
 Welch, C. David  
 Welch, Jasper A. Jr.  
 Welch, Larry D.  
 Weld, Susan Roosevelt  
 Weld, William F.  
 Wellde, George W. Jr.  
 Wells, Damon  
 Wells, Louis T. Jr.  
 Wells, Samuel F. Jr.  
 Wender, Ira T.  
 Wendt, Allan  
 Wertheim, Mirzi Maillana  
 Wesbrook, Stephen D.  
 Weschler, Joanna  
 Wesley, Edwin J.  
 Wessel, Michael R.  
 West, Francis J.  
 West, J. Robinson  
 West, Owen O'Driscoll\*  
 West, Togo D. Jr.  
 Westin, David L.  
 Westin, Sherrie Rollins\*  
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 White, Julia A.  
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 White, Peter C.  
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 White, William H.  
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 Whitman, Christine Todd  
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 Whitney, Christopher B.  
 Whitney, Craig R.  
 Whittemore, Frederick B.  
 Whonder, Carmencita N.  
 Wiarda, Howard J.  
 Wien, Anita Volz  
 Wiener, Carolyn Seely  
 Wiener, Malcolm H.  
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 Wilkinson, Daniel C.  
 Wilkinson, Sharon P.  
 Wille, Serena B.  
 Williams, Aaron S.  
 Williams, Brian D.  
 Williams, Christine  
 Williams, Cindy  
 Williams, Dave H.  
 Williams, Elizabeth Helen  
 Williams, F. Haydn  
 Williams, Harold M.  
 Williams, Howard R.  
 Williams, Margaret Douglas  
 Williams, Reba White  
 Williams, Thomas R. II  
 Williams, William J. Jr.  
 Williamson, Edwin D.  
 Williamson, Edwin D. Jr.  
 Williamson, Irving A.  
 Williamson, Richard Salisbury  
 Williamson, Samuel G.\*  
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 Wilmers, Robert G.  
 Wilson, Don M. III  
 Wilson, Donald M.  
 Wilson, Ernest James III  
 Wilson, Isaiah III  
 Wilson, Margaret S.  
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 Winkler, Matthew A.  
 Winokur, Herbert S. Jr.  
 Winston, Michael R.  
 Winterer, Philip S.  
 Winters, Francis X.  
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 Wise, Louise Holly B.  
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 Wolf, Charles Jr.  
 Wolf, Ira  
 Wolf, Robert\*  
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 Wolin, Neal S.  
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 Wolpe, Howard  
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 Woodruff, Judy C.  
 Woodruff, Robert W.  
 Woods, Ward W.  
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